

**MEETING NOTICE
VILLAGE OF TINLEY PARK
MEETING OF THE COMMITTEE OF THE WHOLE**

NOTICE IS HEREBY GIVEN that a Committee of the Whole Meeting of the Village of Tinley Park, Cook and Will Counties, Illinois will be held on Tuesday, January 14, 2020, beginning at 6:30 p.m. in Council Chambers, located in the Tinley Park Village Hall, 16250 South Oak Park Avenue, Tinley Park, Illinois 60477.

The agenda is as follows:

1. CALL MEETING TO ORDER.
2. CONSIDER APPROVAL OF THE MINUTES OF THE COMMITTEE OF THE WHOLE MEETING HELD ON JANUARY 7, 2020.
3. RECEIVE UPDATE ON STRATEGIC PLAN.
4. RECEIVE UPDATE ON NOVEMBER REVENUES AND BUDGET VERSUS ACTUAL REPORT.
5. DISCUSS BOARD GOALS AND BUDGET SCHEDULE FOR FISCAL YEAR 2021.
6. RECEIVE COMMENTS FROM THE PUBLIC.

ADJOURNMENT

KRISTIN A. THIRION
VILLAGE CLERK

MINUTES
Meeting of the Committee of the Whole
January 7, 2020 – 7:00 p.m.
Village Hall - Council Chambers
16250 S Oak Park Ave.
Tinley Park, IL 60477

Members Present: J. Vandenberg, Village President
K. Thirion, Village Clerk
W. Brady, Village Trustee
W. Brennan, Village Trustee
D. Galante, Village Trustee
M. Glotz, P Trustee
M. Mueller, Village Trustee

Members Absent: C. Berg, Village Trustee

Staff Present: D. Niemeyer, Village Manager
P. Carr, Assistant Village Manager
F. Reeder, Fire Chief
M. Walsh, Police Chief
K. Clarke, Community Development Director
J. Urbanski, Assistant Public Works Director
D. Framke, Marketing Director
P. O'Grady, Village Attorney

Others Present:

Item #1 - The meeting of the Committee of the Whole was called to order at 7:01 p.m. on January 7, 2020.

At this time President Pro-Tem Glotz called for a moment of silence for United States military families, as Iran fired upon U.S. Bases in Iraq.

Item #2 - CONSIDER APPROVAL OF THE MINUTES OF THE COMMITTEE OF THE WHOLE MEETING HELD ON DECEMBER 17, 2019. – Motion was made by Trustee Brennan, seconded by Trustee Mueller, to approve the minutes of the Committee of the Whole meeting held on December 17, 2019. Vote by voice call. President Pro-Tem Glotz declared the motion carried.

Item #3 - RECEIVE PRESENTATION OF VILLAGE OF TINLEY PARK EMPLOYEE ONBOARDING VIDEO. – David Niemeyer, Village Manager, presented the New Employee Onboarding Video. The video was created to further the Village Strategic Plan goal to humanize Village staff. The Human Resources Department collaborated with Marketing to create the video. This is an excellent resource for new hires, as well as current employees, in that it provides a high level overview of Village management and provides an introduction to our overall operations. It also allows staff to essentially “put a face with a name,” which is particularly valuable for those employees who work in different departments at off- site locations. This video is currently available to all staff via SharePoint on the HR “Welcome New Employees” page, and has been incorporated into the onboarding process for all new hires. Our desire is to update periodically with relevant changes.

Item #4 – DISCUSS MID-YEAR PERSONNEL BUDGET REQUEST. – Mr. Niemeyer presented the mid-year personnel requests. Each year in the budget there are a few requests for personnel that the board decides to evaluate around the mid-year mark. This year there are 4 requests. They are listed below along with the base pay for a half year only.

Pat Carr, Brad Bettenhausen and David Niemeyer have reviewed the requests and provided the following recommendations:

- 2 Special Event Coordinators for Marketing for the plaza (\$11,000 per position). These positions are not recommended at this time due to delays.
- Maintenance Worker Public Works Street Department (\$23,600). This position is recommended as the maintenance service level has increased for the street division for the Public Works department.
- Tele-Communicator 911 Center (\$29,500 assuming certified). This position is recommended as additional manpower is needed as the responsibilities and work load in the 911 center increases.
- Commander Police Department (\$69,250). This position is recommended contingent upon a plan from the police department to reduce sergeant overtime and have the commanders cover more shifts than are currently covered. Matt Walsh, Police Chief, recommends this position in accordance with the Northwestern University Staffing Study that recommends an additional Commander be added to oversee investigations due to the complexity of investigative work. This position will assist in improving department efficiencies and reduce cost as this position will take on roles that are currently handled by a Sargent.

Trustee Galante asked for clarification on the salaries listed. Mr. Niemeyer noted that the amounts are salary only and for a six month period.

President Pro-Tem Glotz noted that the scheduling of the new Commander would need to be addressed so there is an overlap in shifts. Chief Walsh, noted that some schedules have temporarily changed due to the elimination of the Deputy Chief position as well as a checklist of departmental duties that the Commanders are working on implementing.

President Vandenberg asked if there is a timetable for the Commanders to complete the checklist. Chief Walsh will meet with President Vandenberg to go over the details.

Trustee Glotz would like to see a plan before moving forward with the Police Commander position.

Pat Carr, Assistant Village Manager and Director of EMA/911 Communications, stated that the 911 center only has 11 of the 13 tele communicators the department is authorized to have. The department is also authorized to have 10 part time tele communicators, while at any given time in the past there have been 4-6, there are currently no part time tele communicators. They have also taken over Mutual Aid Box Alarm System (MABAS) 24 dispatch. Trustee Brennan asked how much the Village receives for the MABAS 24 dispatch. Mr. Carr replied. \$25,000 per year and noted that the tele communicator who handles this is now dedicated to fire calls.

John Urbanski, Assistant Director of Public Works, is working on a staffing plan to present to the Board. Prior to the recession the Public Works department had a maximum of 41 employees, currently there are 38 employees. Typical industry standards allow for 1 employee per 1000 residents. Tinley Park currently has 56,000 residents. He added that Public Works was responsible for over 200 events in the past year.

Trustee Galante asked if departmental needs are discussed when new development is considered. Mr. Niemeyer replied that is considered.

Item #5 – RECEIVE COMMENTS FROM THE PUBLIC –

A citizen how many female firefighters the Village has. Forest Reeder, Fire Chief replied three (3).

Chris Halper found that there is a memorial that s on the former Tinley Park Mental Health Center Property. He is spearheading an effort to recover the memorial and relocate it. Mr. Halper has spoken to Wiley Roberts, from the Veterans Commission regarding this memorial.

Trustee Brennan asked what the memorial was for. Mr. Halper answered that it was dedicated to all Veterans of all foreign wars.

Wiley Roberts stated that a possible location for the memorial may be the M-84 Mortar Carrier site at Veterans Parkway.

President Pro-Tem Glotz asked if there was any one else wished to address the Board. There were none.

Motion was made by Trustee Mueller, seconded by Trustee Brennan, to adjourn the Committee of the Whole. Vote by voice call. President Pro-Tem Glotz, declared the motion carried and adjourned the meeting at 7:45 p.m.



Interoffice Memo

Date: January 9, 2020

To: Village Board

From: Dave Niemeyer, Village Manager
Pat Carr, Assistant Village Manager/911&EM Communications
Hannah Lipman, Management Analyst

Subject: Strategic Plan

Attached to this memo is the Draft Strategic Plan that our consultants, Management Partners, have provided to us and will be presenting at the Committee of the Whole.

This plan includes input from the Board, senior staff, employee groups, and members of the business community, as well as feedback from the recent citizen survey. Kimberly Clarke, Donna Framke, Pat Carr, and Hannah Lipman worked together to further develop the various goals and strategies.

After presenting the Draft Strategic Plan, Management Partners will continue to work with Village staff on an Implementation Action Plan that will serve as a guide to accomplishing the goals and strategies of this plan. Initial measures for the different goals have been included in this draft, and will continue to be developed as a part of the Implementation Action Plan.

We are looking for final feedback on the priorities in the document. Once final, the Strategic Plan will be approved by the Board.

Village of Tinley Park Strategic Plan 2020-2025



January 2020



Prepared for the Village of Tinley Park by Management Partners



Table of Contents

Methodology 1

VISION 3

MISSION 4

VALUES..... 5

Goal A. Support and enhance a comprehensive public safety network in partnership with the community we serve. .. 6

Goal B. Cultivate a highly motivated workforce through investments in our employees, processes and technology. 7

Goal C. Expand economic development opportunities strategies. 8

Goal D. Increase neighborhood and business district stability. 9

Goal E. Improve internal and external communication between Village staff and the public. 10

Conclusion 11



This Page Purposely Left Blank

Methodology



Located about a half hour from downtown Chicago and recognized as one of the premier destinations for music lovers, the Village of Tinley Park's population and businesses are growing. Tinley Park combines the business advantages of a growing suburban community with the competitive strengths of the Chicago market.

Introduction and Background

Tinley Park leaders have been using a strategic plan developed several years ago and updated regularly to direct Village resources. The Village Board initiated a strategic planning process in 2019 to update the policy priorities and goals that will be used by elected officials and professional staff to allocate resources over the next five years. The 2020 to 2025 plan includes a vision, mission and values that are foundational to the resulting goals and strategies.

Strategic Planning Process

The Mayor, Village Board, Village Manager, Assistant Village Manager and senior staff were individually interviewed to identify Tinley Park strengths, weaknesses, opportunities and challenges, as well as issues and potential goal areas for discussion during a strategic planning workshop that was open to the public. In addition to the interviews, four focus groups were held with members of the business community and Village employees to hear their ideas about opportunities and service enhancements needed to maintain and enhance the position of the Village within the region. A summary of input from the 2019 Citizen's Survey and an environmental scan of Tinley Park socio-demographic data was reviewed and incorporated into the key themes that emerged from the various sources. A summary of the data and information was prepared as a briefing document. The briefing document was distributed to Village Trustees prior to the strategic planning workshop.

The same group that was interviewed (Board members, Village Mayor, Village Clerk, Village Manager, Assistant Village Manager and senior staff) participated in workshops on November 18 and 19, 2019 at the Tinley Park Convention Center. The purpose of the sessions was to develop a vision and mission for the future of the Village, as well as to

discuss values and identify goals and strategies for the next five years. This document presents the results of the workshops.

Strategic Plan Elements

This strategic plan contains major key components. Each is described below.

A **vision** is a clear and concise statement of where the Village of Tinley Park wants to be in the future. The vision serves as the guiding principle for decisions and programs the Village provides.

A **mission statement** states the purpose of the Village and guides the prioritization of opportunities. It defines what the organization stands for and what it will do. The mission also directs the day-to-day actions of Tinley Park and its employees.

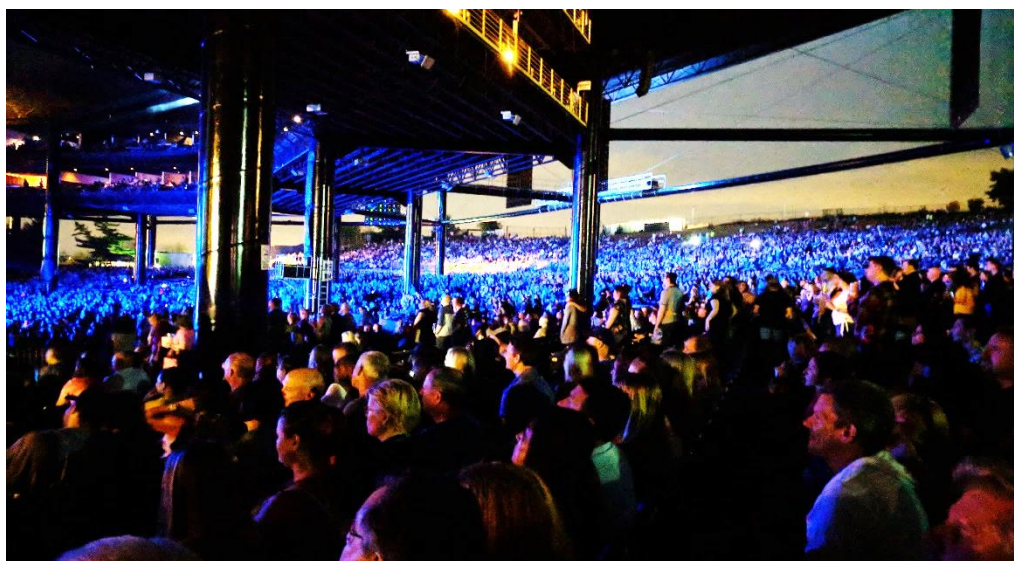
The **values** are the core operating principles of Tinley Park. Values govern the actions and behaviors of policy makers and employees to effectuate the mission and vision of Tinley Park.

Goals are closely aligned with the vision and state the desired outcomes to be achieved. Goals provide the “why” of the specific actions the organization will take. Typically, a strategic plan has four to six goals, which may be achieved over several years.

Strategies are the means to achieve multi-year goals. They are measurable, with specific resources assigned, timeframes allocated, and responsibilities determined.

The broad steps to achieve the goals are identified in an **Implementation Action Plan**. The action plan provides key tasks, the person assigned responsible for carrying out the actions, resources required, milestones, and success measures. The implementation action plan spans five years, since some of the goals require long-term strategies.

Staff will **report** to the Mayor and Village Board on the status of strategy execution periodically, detailing progress and seeking further direction as needed.



VISION



The vision describes where the Village wants to be in the future.

Tinley Park is a destination community in the region, embracing all walks of life through music and entertainment, vast resources and first-class services.

MISSION



The mission describes the purpose of the organization.

We are committed to providing a safe, high-quality experience for residents, the business community and visitors.

VALUES



Core values establish the operating principles of the organization. They govern the actions and behaviors of policy makers and employees.

Village Before Self: With a focus on ethical, cooperative and cost-effective work and service, we put the collective needs of the community first through:

- **Accountability,**
- **Efficiency,**
- **Inclusion,**
- **Integrity,**
- **Innovation,**
- **Leadership,**
- **Safe and supportive environment, and**
- **Teamwork.**

Goal A. Support and enhance a comprehensive public safety network in partnership with the community we serve.



Success Measures

- *Percent of residents Rating safety services as good or excellent*
- *Percent change in safety service capacity*
- *Percent of grant funds acquired for safety services*

Strategies

1. Strengthen community resilience through prevention and educational resources in accordance with nationally established standards.
2. Expand safety service capacity through the acquisition of available grants and other resources.
3. Promote technology, research, training and development to support enhanced safety services.
4. Complete implementation plan for the 2018 Police Staffing Study and determine attainable deployment models for all public safety operations.

Goal B. Cultivate a highly motivated workforce through investments in our employees, processes and technology.



Success Measures

- *Percent of employees rating internal communication as good or excellent*
- *Percent of residents rating customer service as good or excellent*
- *Percent of departments and programs using comparable performance measures*

Strategies

1. Eliminate silos and use cross-functional department teams, where appropriate, to promote workflow efficiencies.
2. Implement technology solutions to streamline processes and achieve efficiencies.
3. Improve internal communications.
4. Create an organization-wide practice and mentality of “Village before self” through outstanding customer service to residents and coworkers alike.
5. Develop a formal recognition program to evaluate and reward employee creativity, encourage suggestions, and motivate employee performance.
6. Analyze future staffing needs as part of developing a succession plan program.
7. Develop comparable performance measures to assess Tinley Park departments and programs with similar organizations.

Goal C. Expand economic development opportunities.



Success Measures

- *Percent change in capital improvement funds approved for improvements in southwest Tinley Park*
- *Percent of development review applicants rating the overall process as good or excellent*

Strategies

1. Develop and maintain partnerships with intergovernmental agencies.
2. Develop a consensus plan for the I-80 corridor.
3. Prepare an infrastructure investment plan to support development in the southwest part of the Village.
4. Prioritize corridor improvements to support redevelopment and future land use.
5. Focus efforts to redevelop and attract new businesses to Park Center Plaza and Tinley Park Plaza.
6. Develop a plan to increase the vibrancy of Downtown Tinley.
7. Increase economic development promotions through effective teamwork by community development and marketing staff.
8. Streamline development-related review processes.

Goal D. Increase neighborhood and business district stability.



Success Measures

- *Percent change in the number of properties with active code enforcement orders*
- *Percent change in square feet of occupied business space*

Strategies

1. Develop a proactive code enforcement program to reduce property deterioration.
2. Develop a means of attracting new businesses to fill current vacancies.
3. Create a program to welcome and engage new businesses.
4. Develop focused partnerships with major employers in the community.
5. Support job creation by attracting, retaining, and growing a diverse local workforce.
6. Promote and support business retention.

Goal E. Improve community engagement and tourism.



Success Measures

- *Percent of residents rating Village sponsored community engagement as good or excellent*
- *Percent change in linear square feet of connected green space*

Strategies

1. Expand community engagement efforts.
2. Grow existing customer service platforms to address resident and stakeholder needs.
3. Expand Village tourism infrastructure.
4. Recruit entertainment and tourism-related businesses.
5. Connect Village green spaces and gathering areas to enhance walkability and pedestrian access.
6. Engage the Tinley Park business community to support tourism and branding initiatives.
7. Develop Harmony Square as a regional destination and “third place” for residents and visitors.

Conclusion



The Village of Tinley Park Strategic Plan includes input from Village leaders, members of the business community, and employees as well as the Mayor, Village Clerk, Trustees, Village Manager, Assistant Village Manager and department directors. Information obtained from the citizen's survey, focus groups and environmental scan data were used to inform the Village Board in determining strategic priorities to address the most important needs of the community. As such, this plan includes a broadly representative direction and provides a framework for the foreseeable future.

Over the next five years, Village Trustees, staff and the public should use this document as a roadmap of things to accomplish. Through careful budgeting and work planning, staff will work to implement the goals and strategies in the plan and periodically provide progress updates to the Trustees and residents about what has been achieved.

Throughout the next five years, other management tools and plans, such as the budget, Capital Improvement Program, Comprehensive Plan, and other tactical documents, as appropriate, will be aligned with the Strategic Plan to ensure all Village efforts are working toward common ends. The accompanying Implementation Action Plan contain the details to accomplish the goals and strategies of this plan.

ELECTED OFFICIALS

Mr. Jacob C. Vandenberg
Mayor

Ms. Kristin A. Thirion
Village Clerk

Ms. Cynthia A. Berg
Trustee

Mr. William P. Brady
Trustee

Mr. Michael W. Glotz
Trustee

Mr. William A. Brennan
Trustee

Ms. Diane M. Galante
Trustee

Mr. Michael G. Mueller
Trustee

Mr. David Niemeyer
Village Manager



MEMORANDUM



TO: Village Board

10 November 2019

FROM: Brad L. Bettenhausen, Treasurer

RE: Revenues update - November 2019 - Fiscal Year 2020, Month 7

Attached are the monthly “dashboard” graphs summarizing the status of the revenues and expenses as we begin the second half of the Fiscal Year. The summary analysis and highlights of key items are included below.

General Fund:

Sales Tax – November reporting – August sales activity

	This Month	Fiscal Year to Date
This Fiscal Year	1,268,959	8,533,144
Last Fiscal Year	1,293,272	8,691,190
Dollars change	-24,313	-158,046
Percent change	-1.9%	-1.8%

There is a three month lag between when a taxable sale is made to when the Village’s share of the sales tax rate (1%) is distributed by the Illinois Department of Revenue.

The high water mark for this month’s revenues was established last year. Two of the last twelve months have established new highs.

Ten of the past twelve months have reflected lower sales taxes than the corresponding prior year. With changes to the Village’s automobile franchises that occurred during the year, we can expect this downward trend to continue. We continue to monitor as retail sales are a leading indicator of the local economy.

Home Rule Sales Tax – November reporting – August sales activity

	This Month	Fiscal Year to Date
This Fiscal Year	518,805	3,469,778
Last Fiscal Year	533,942	3,485,702
Dollars change	-15,137	-15,924
Percent change	-2.8%	-0.5%

The Home Rule Sale Tax became effective July 1, 2014 at a rate of 0.75%. The Home Rule Sales Tax does not apply to titled property (vehicles), groceries and drugs. Like the regular sales tax, there is a three month spread between a taxable sale and our tax receipt.

A State imposed 2% administrative fee was deducted from the Home Rule sales taxes for distributions between August 2017 and June 2018. The administrative fee was reduced to 1.5% effective with the July 2018 distribution (April liability). This fee, and its rate change, will have an impact the comparative sales tax analysis reflected in the table above.

The high water mark for this month's revenues was established last year. Four of the last twelve months have established new highs.

Eight of the past Ten months have been lower than the preceding comparative period. We continue to monitor as retail sales are a leading indicator of the local economy.

For informational/comparative purposes, the Home Rule sales tax has represented approximately 41% of the regular sales tax and is a reasonable "rule of thumb" for determining a quick estimate of the HMR relative to the MT (the State abbreviations for the Home Rule and Municipal sales taxes). The range has been from a high of slightly more than 46% to a low of slightly less than 37%. The ratio will regularly fluctuate over time depending on the sales mix for the reporting period. Despite the imposition of the new administrative fee, the net sales tax remains approximately 41% of the regular sales tax. This means that, but for the administrative fee, the average proportion of HMR tax to MT would be slightly higher.

Use Tax - November reporting – August sales activity

	This Month	Fiscal Year to Date
This Fiscal Year	148,180	1,041,260
Last Fiscal Year	126,134	885,434
Dollars change	22,045	155,826
Percent change	17.5%	17.6%

Use tax is the sales tax collected on out-of-state purchases shipped to Illinois (internet sales) and merchandise used by retailers where sales tax had not previously been paid. Increases in the Use Tax continue to be partially attributable to the "Wayfair" decision that has largely made internet sales subject to sales tax.

This establishes a new high water mark for this month's receipts. All twelve of the past twelve months have established new highs.

Income Tax – November reporting (share of taxes collected in October)

	This Month	Fiscal Year to Date
This Fiscal Year	392,873	3,739,505
Last Fiscal Year	389,546	3,257,696
Dollars change	3,327	481,809
Percent change	0.8%	14.8%

This establishes a new high water mark for this month’s receipts. Five of the past twelve months have established new highs.

As part of the State’s FY2018 budget adopted under Public Act 100-0023, a 10% reduction in the LGDF (Local Government Distributive Fund; or Income Tax) was authorized for the State’s Fiscal Year 2018 (July 2017 through June 2018). The State’s budget for Fiscal Year 2019 continued to include a reduction to the LGDF, but at a rate of 5% and was effective with the distribution for July 2018.

Property Tax

Cook County

The Cook County first installment tax bill is due each year on March 1 and is calculated as an estimate based on 55% of the prior year’s total tax. The second installment, by Illinois Statutes, is due August 1 and represents the balance of the annual tax, after deducting the first installment estimate.

Within the Village fiscal year, the Cook County tax distributions in the months of May and June are generally late payments and “housekeeping” distributions of collections and adjustments for prior tax years, with July through September primarily distributions of current year second installment payments. The tax distributions occurring in the latter portion of February and continuing through March and April are primarily related to the next tax year’s first installment estimate.

During Fiscal Year 2020, the Cook County current tax years are 2018 and 2019. The current tax collections for Cook County are approximately \$454,000 greater than the comparable period of last year.

Will County

Will County releases tax bills at the beginning of May with the two equal installments due generally June 1 and September 1. This is consistent with the methods employed throughout most of the State with the exception of Cook County.

Will County current tax year (2018) collections are approximately \$376,000 less than the comparable period last year (tax year 2017). This decrease is not unexpected and is the result of a) increase in the portion of the levy for Police Pension; and b) a change in the “look back” tax adjustment for the prior year.

Total year to date tax receipts for fiscal year 2020, including tax receipts and adjustments for all tax years are approximately \$71,000 greater than the same point in time a year ago.

Fluctuations in property tax receipts when viewed from the Village fiscal year perspective are not uncommon and are the result of timing issues related both to when tax payments are made by property owners and when distributions are subsequently made from the respective County Treasurers. Since 2007, the Police Pension levy portion of the Village annual tax levy has been distributed directly into the pension fund accounts rather than coming into the Village General Fund first. The Village’s levy, in total, had been held essentially flat between tax years 2012 and 2017. As the Police Pension levy requirements have increased each year, the remaining levy deposited to the General Fund will decrease, and would be expected to result in decreasing receipts on a comparative basis when looking at only the General Fund. However, as noted, due to timing of tax payments and distributions, this expected trend can be masked, as has been reflected above. Additionally, the year to year comparative statistics by separate county will also be skewed as the percentage of Equalized Assessed Value (EAV) in the respective counties changes over time (e.g. if Will County becomes a larger percentage of the tax base, the Will County share of the overall levy also increases.)

Fluctuations in tax collections are to be expected from month to month, and year to year. As part of our normal revenue monitoring, we regularly review the overall collections versus the extended levy for each tax year. No unusual or unexpected fluctuations have been noted.

Video Gaming – November activity reporting

(Distributive share of net Video Gaming Terminal Income Tax for October)

	This Month	Fiscal Year to Date
This Fiscal Year	42,687	287,481
Last Fiscal Year	40,171	266,315
Dollars change	2,516	21,166
Percent change	6.3%	8.0%

There is a two month lag between when the gaming revenues are generated and the distribution. The first Video Gaming Terminals (VGT) in Tinley Park were installed in March 2014.

Because there continues to be growth in the number of businesses offering video gaming, all of the past twelve months have established new highs for the respective months.

As of the end of the reporting period, 33 State licenses are active. The licensed establishments contain 156 gaming terminals reporting. In the comparative analysis above, the prior year represented 32 licensees and 149 machines reported.

The Illinois Gaming Board (IGB) indicates the following license application(s) has/have been approved but is/are not included in current activity reporting.

This/these establishment(s) may

- a. not have been approved for local licensing;
- b. not paid the local licensing (if locally approved) during this reporting period (Even though the licensing fee is reduced by one-half at mid-calendar year, as we approach the end of a calendar year, some businesses may choose to hold off on licensing until the start of a new calendar year); or
- c. not initiated gaming operations during the current reporting period.

Tribes Ale House; 9501 171st St [State approved 13 Jun 2019]

Primal Cut Steakhouse; 17344 OPA

[State approved 16 Sep 2019; local license 2 Dec 2019 – 5 machines]

The following application(s) is/are pending with the IGB:

Burrito Jalisco #2; 7547 159th St [State application 2 Feb 2018]

Pop's Italian Beef; 7301 183rd St [State application 12 Nov 2019]

Union Bar & Grill; 17821 80th Ave [State application 14 Aug 2019]

Other Funds:

Motor Fuel Taxes - November reporting (share of taxes collected in October)

	This Month	Fiscal Year to Date
This Fiscal Year	111,357	811,569
Last Fiscal Year	135,848	850,714
Dollars change	-24,491	-39,145
Percent change	-18.0%	-4.6%

There has been significant month-to-month fluctuation in the reporting since fiscal year 2010. There have been unusual fluctuations from month to month in MFT revenues over the past nine (9) plus years (since the start of the most recent Recession). The overall trend continues to be generally along a downward path.

Eight of the past eleven months have reported less motor fuel taxes than the comparable prior period.

The high water mark for this month's revenues was established in 2008. None of the past twelve months have established new high record levels. These results are in keeping with the long term trending for this revenue source as noted previously.

Transportation Renewal Fund - November reporting (share of taxes collected in October)

	This Month	Fiscal Year to Date
This Fiscal Year	76,573	246,190
Last Fiscal Year		
Dollars change		
Percent change	100%	100%

As you are aware, the State Motor Fuel Taxes were doubled effective 1 July 2019 representing the first change in the tax since 1990. A separate allocation has been established for the incremental tax. The funds are restricted to roadway maintenance activities in the same manner as the regular Motor Fuel Tax. September 2019 was the first month we received the new "Transportation Renewal Fund" distributions. Obviously, there will be no comparative information until after at least twelve months of receipts. It is currently too early to determine a trending pattern for this new revenue source. It is reported that the TRF distributions will normally be about 65% of the regular MFT on an annualized basis.

Commuter Parking

The number of daily pay spaces utilized for November 2019 were up modestly (0.6%) compared to the same month of the prior year. Year to date, space utilization reflected a small 2% increase comparative to the prior year to date.

Because of the nature of the commuter parking permits (permits are prepaid parking, which is received regardless of use), there is not much variation in revenues from year to year for permits and thus has been excluded from the above analysis.

The Village Single Use Token program remains popular with commuters. An average of over 14,000 tokens have been sold monthly this fiscal year. An average of approximately 13,600 tokens have been used each month for parking during this fiscal year. There are approximately 36,800 unused tokens outstanding at the end of the current reporting period. This outstanding "inventory" represents approximately 3 months of potential future token usage.

The private commuter parking lot on South Street, across from the Oak Park Avenue station, closed in September 2019 in preparation for construction to begin on the long awaited Boulevard at Central Station project. We believe this has contributed to increased utilization of the Village's daily fee and permit lots at both stations as the customers of that lot seek other accommodation. As anticipated, we did experience an increase in scofflaws following the closure. This has been actively addressed, as needed. Unfortunately, due to perceptions that certain commuter lots are "too far away" we have not seen a large increase in parking permits as should probably have occurred.

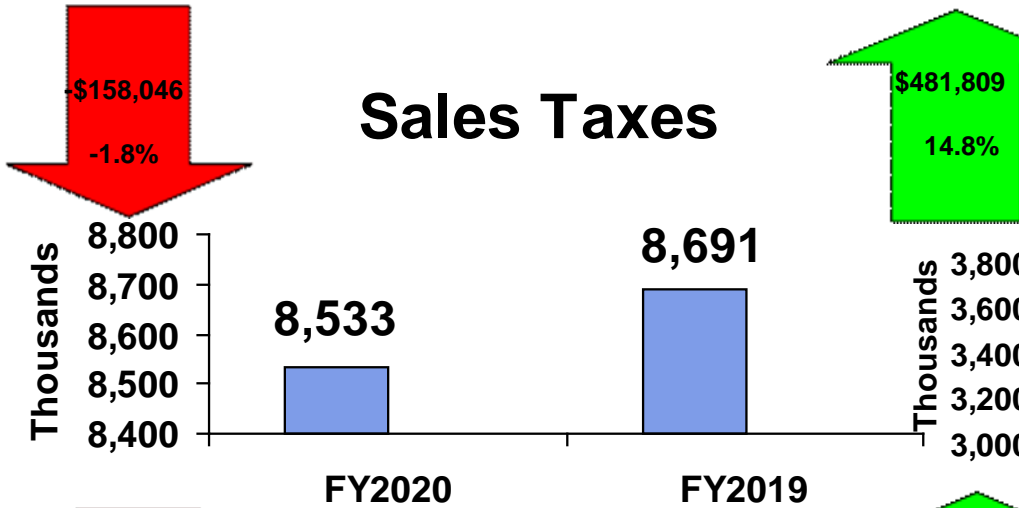
It should be kept in mind that Commuter Parking fee revenues, at a daily rate of \$1.50, both individually and collectively are relatively minor comparatively to the other revenue items discussed in this memo.

Village of Tinley Park, Illinois

Nov 2019 YTD Revenues Recap

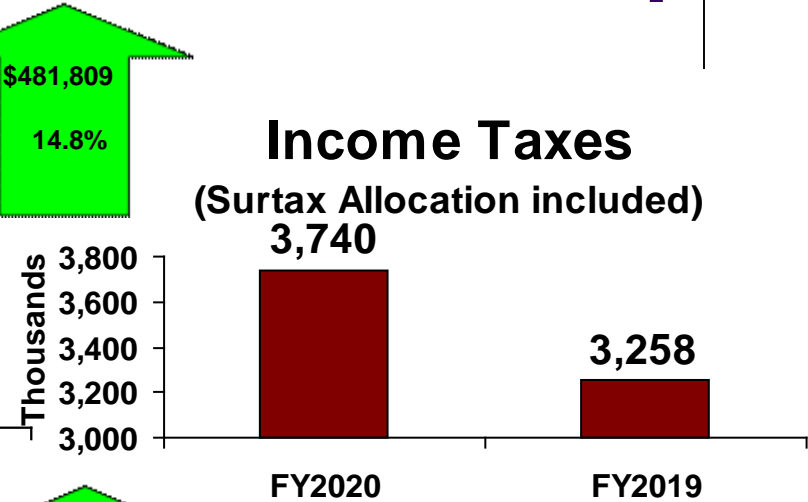


Sales Taxes



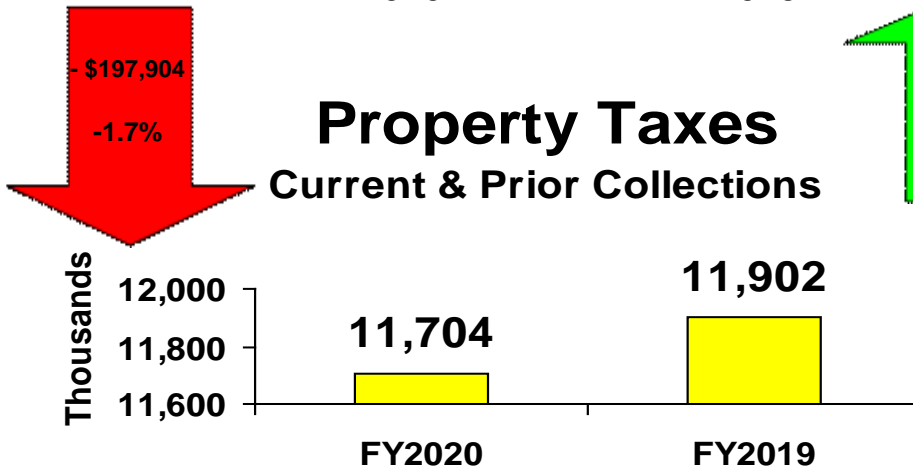
Income Taxes

(Surtax Allocation included)



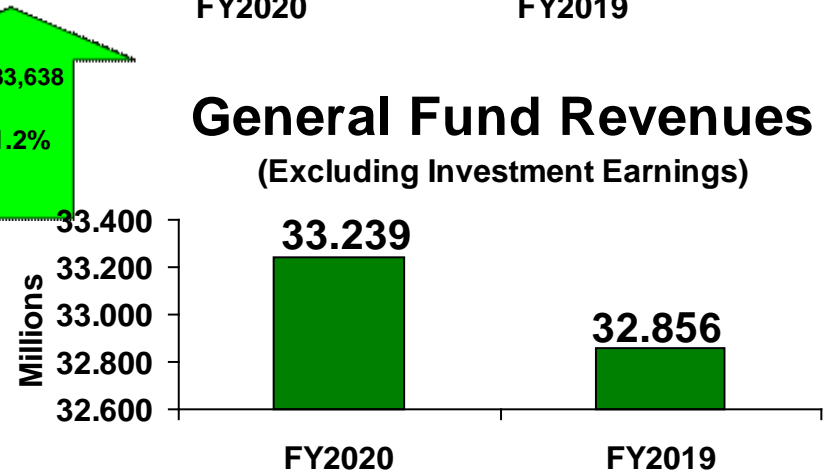
Property Taxes

Current & Prior Collections



General Fund Revenues

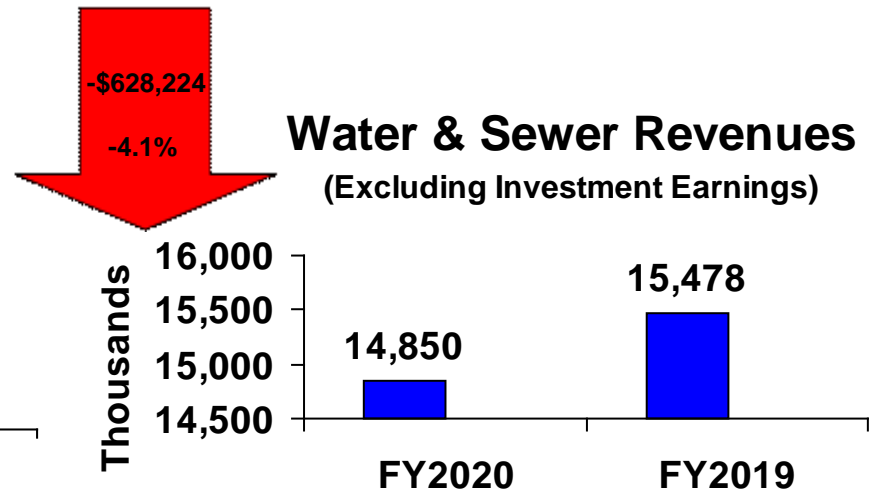
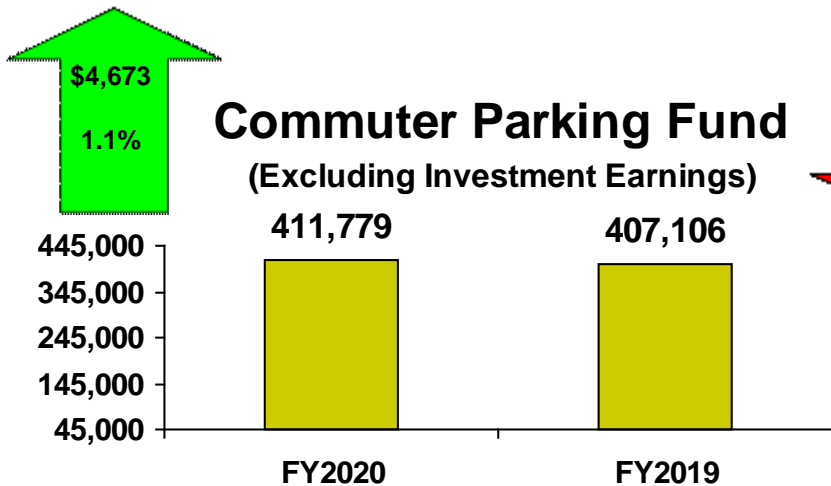
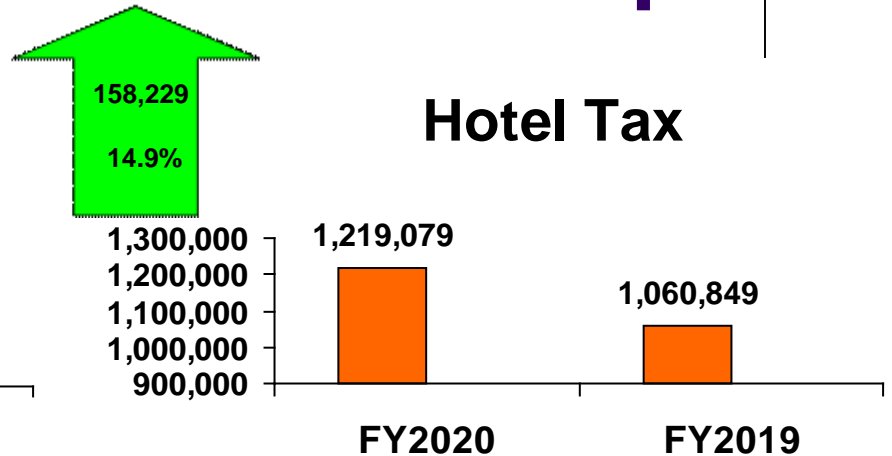
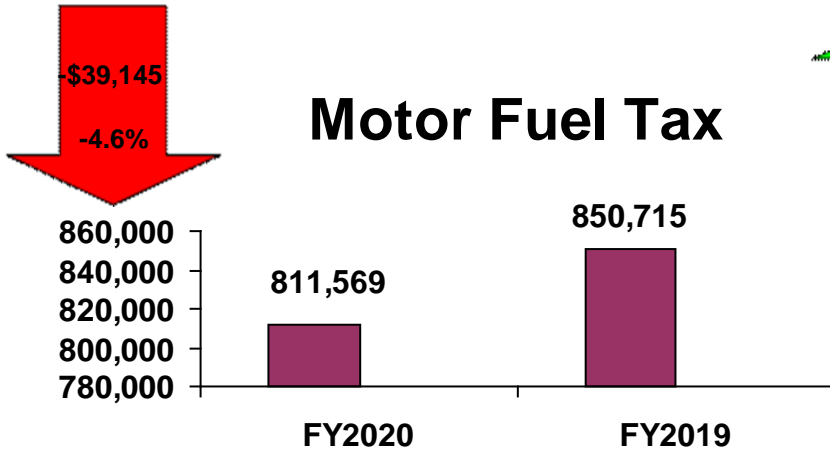
(Excluding Investment Earnings)





Village of Tinley Park, Illinois

Nov 2019 YTD Revenues Recap



Village of Tinley Park, Illinois

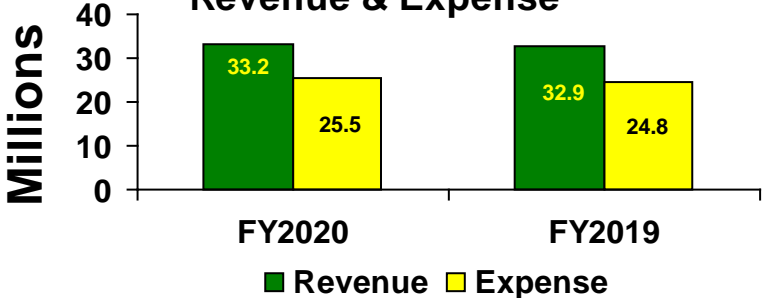
Revenue/Expense Summary

Nov 2019 Year to Date



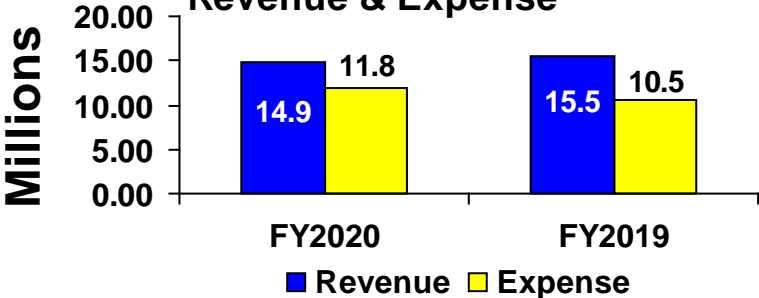
General Fund

Revenue & Expense



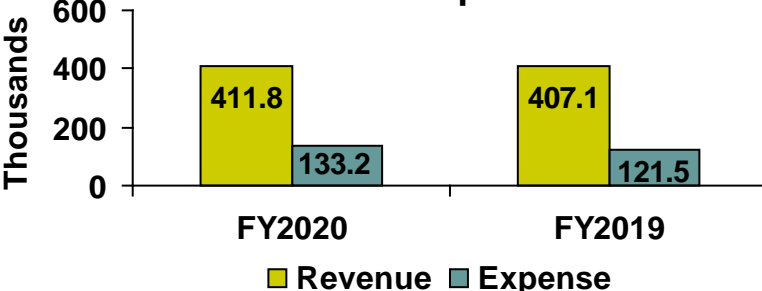
Water & Sewer Fund

Revenue & Expense



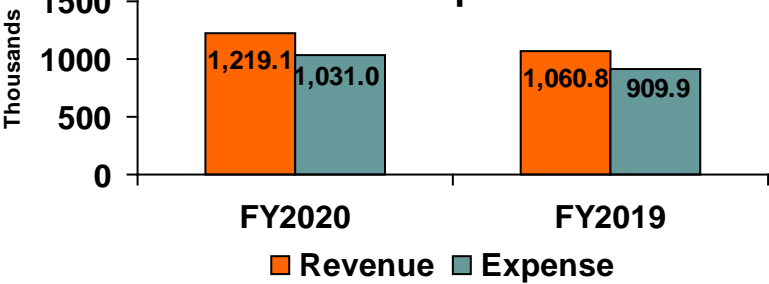
Commuter Parking Fund

Revenue & Expense

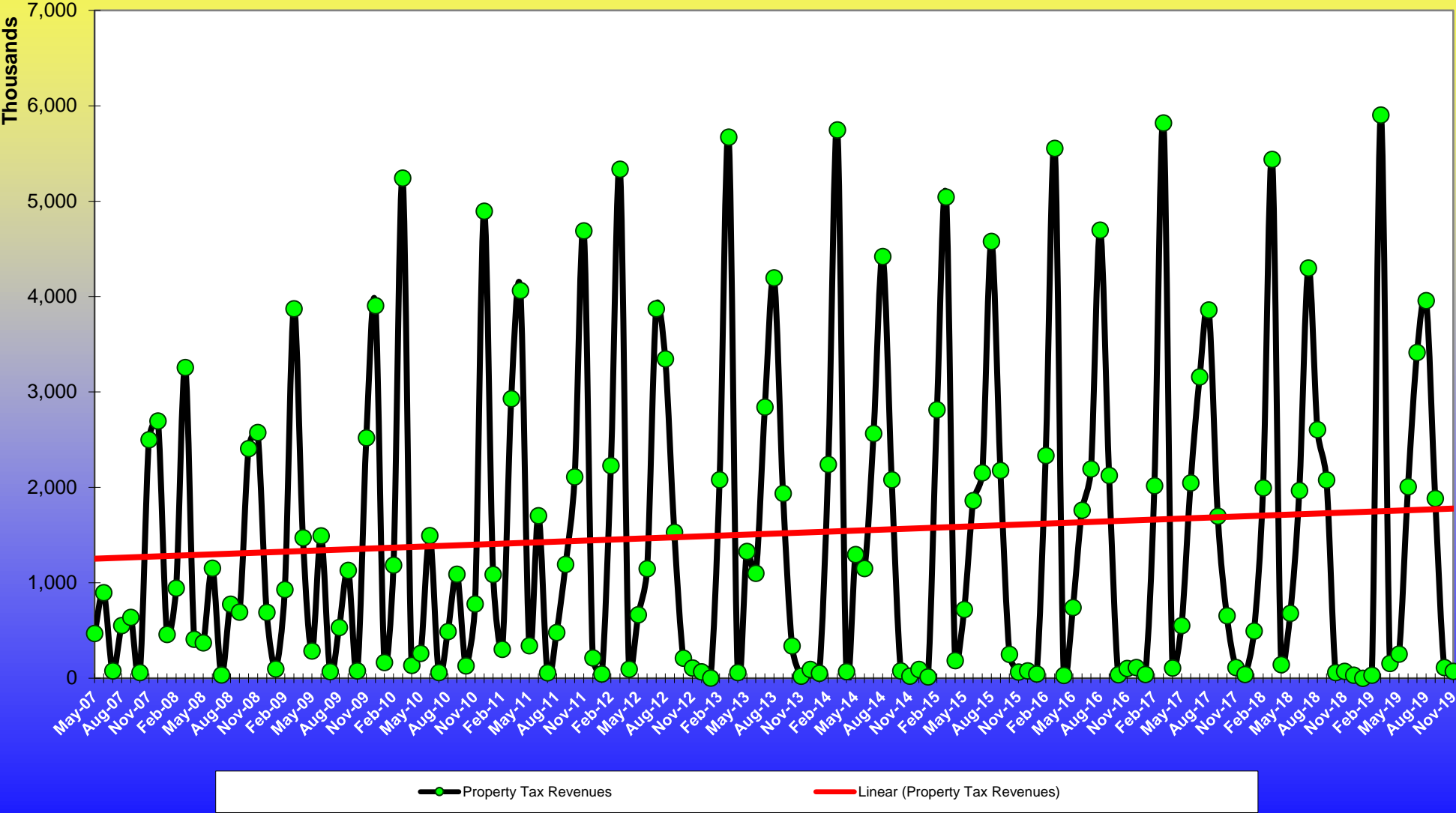


Hotel Tax Fund

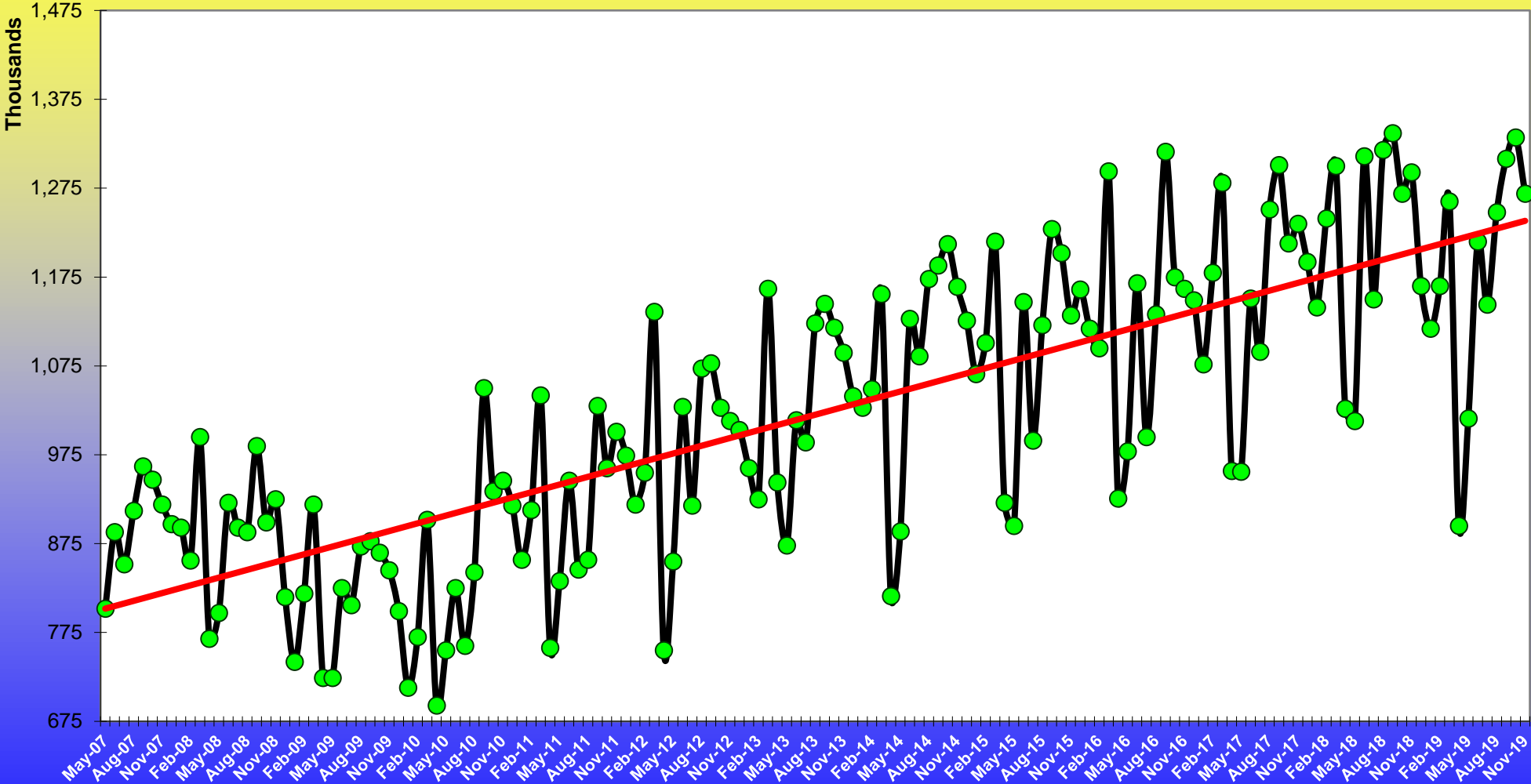
Revenue & Expense



Village of Tinley Park Property Tax Revenues Monthly Fiscal Year 2008 to date

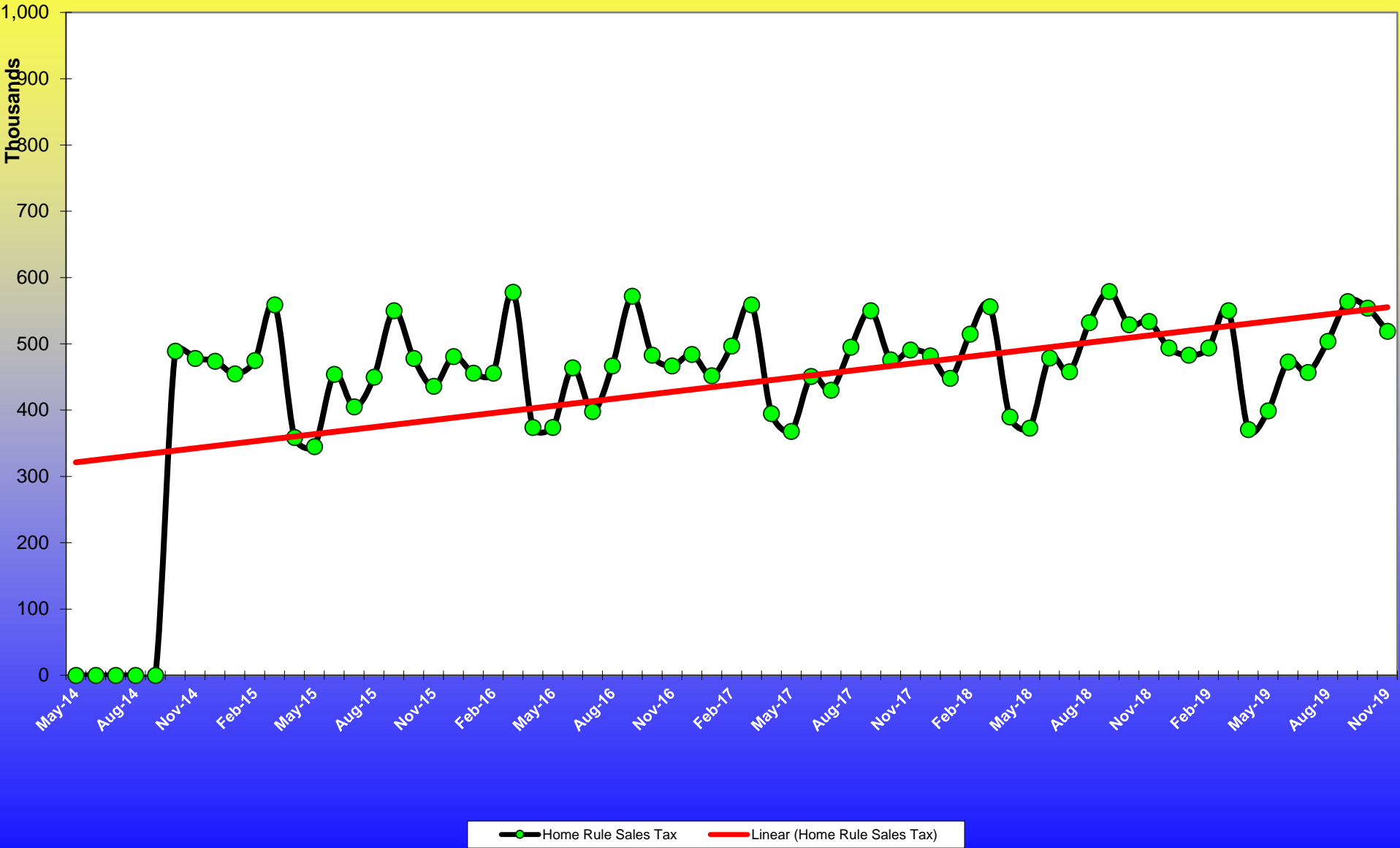


Village of Tinley Park Sales Tax Revenues Monthly Fiscal Year 2008 to date

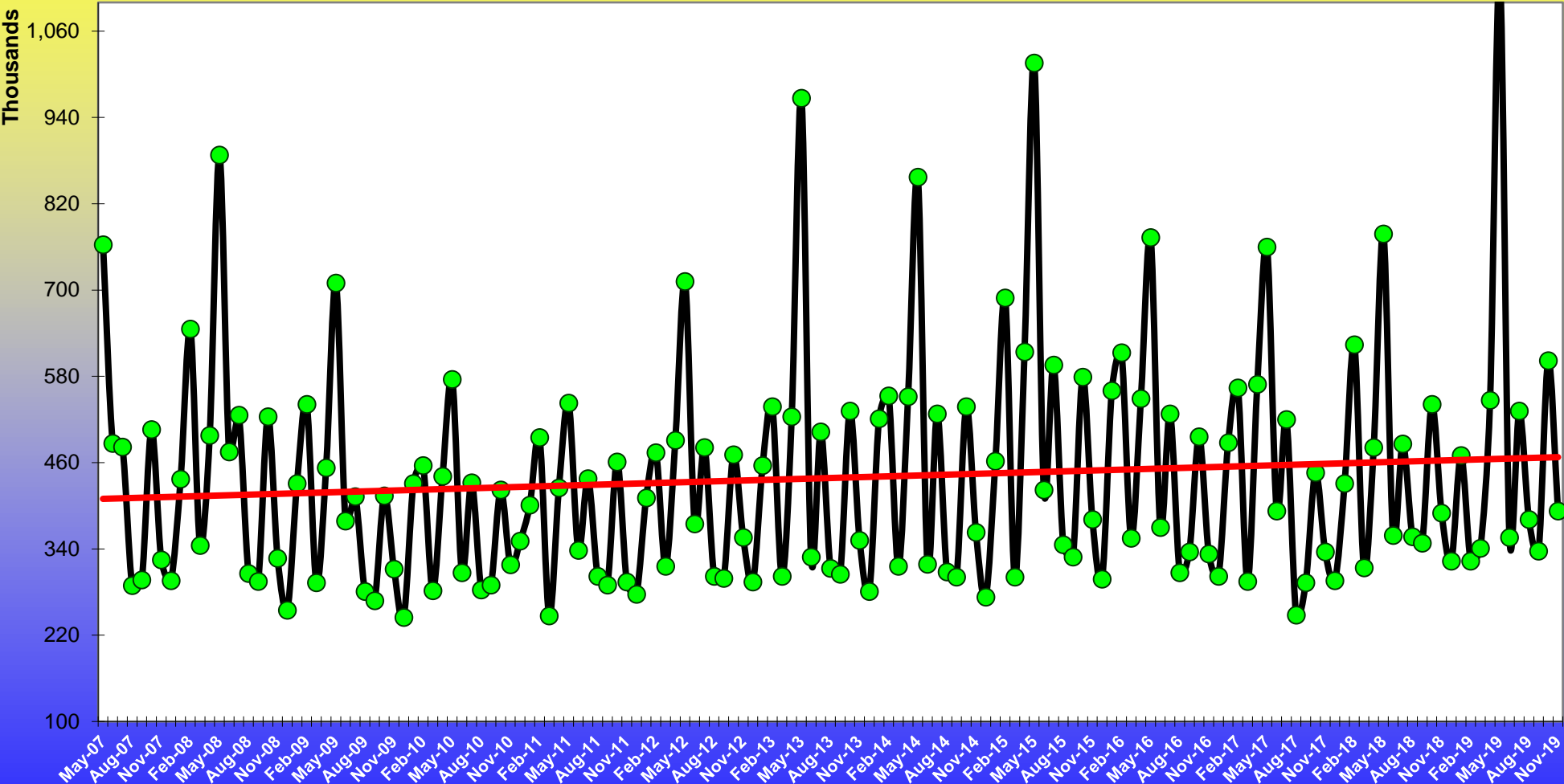


—●— Sales Tax Revenues — Linear (Sales Tax Revenues)

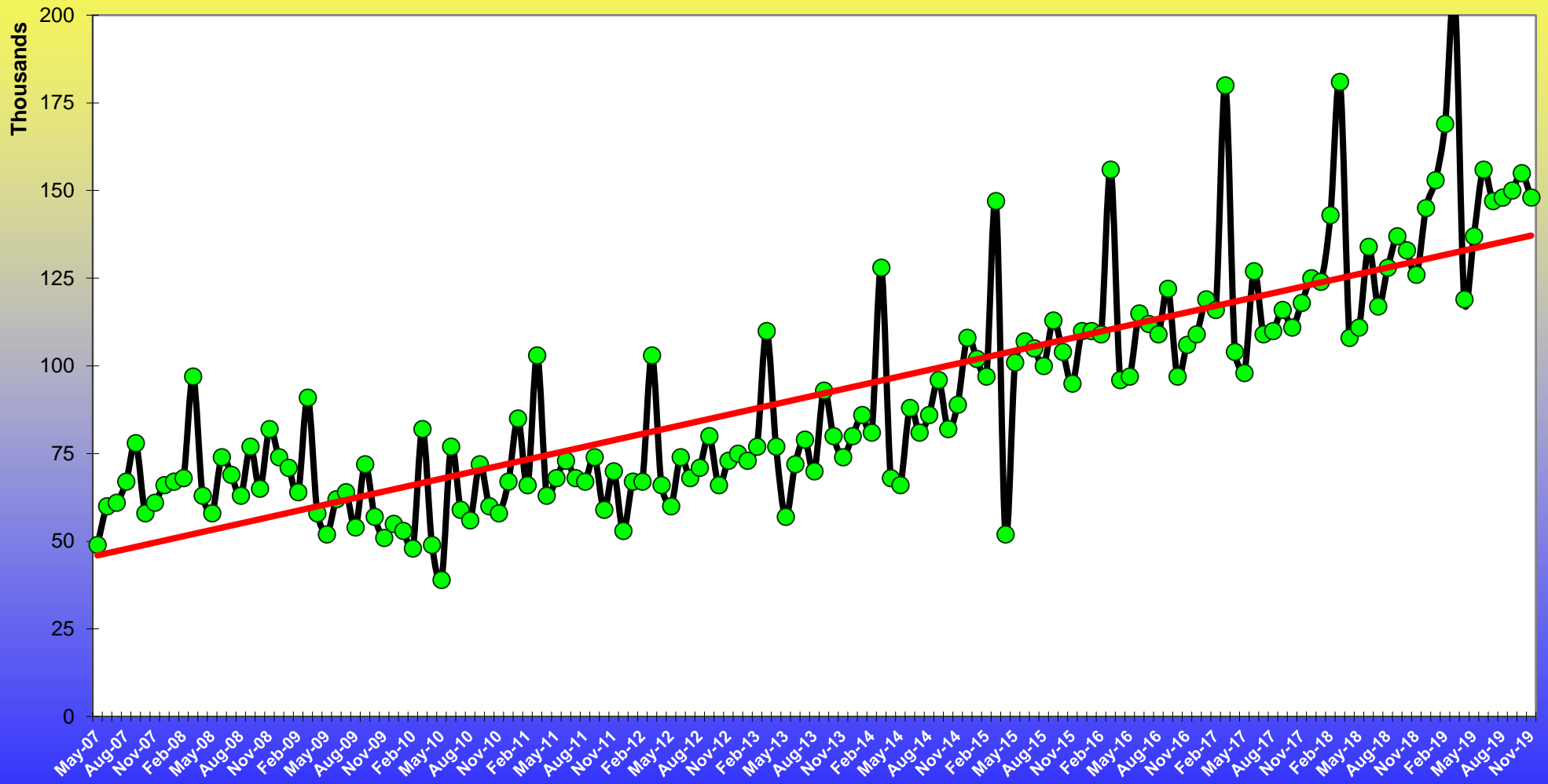
Village of Tinley Park Home Rule Sales Tax
Monthly Fiscal Year 2015 to date



Village of Tinley Park Income Tax Revenues Monthly Fiscal Year 2008 to date

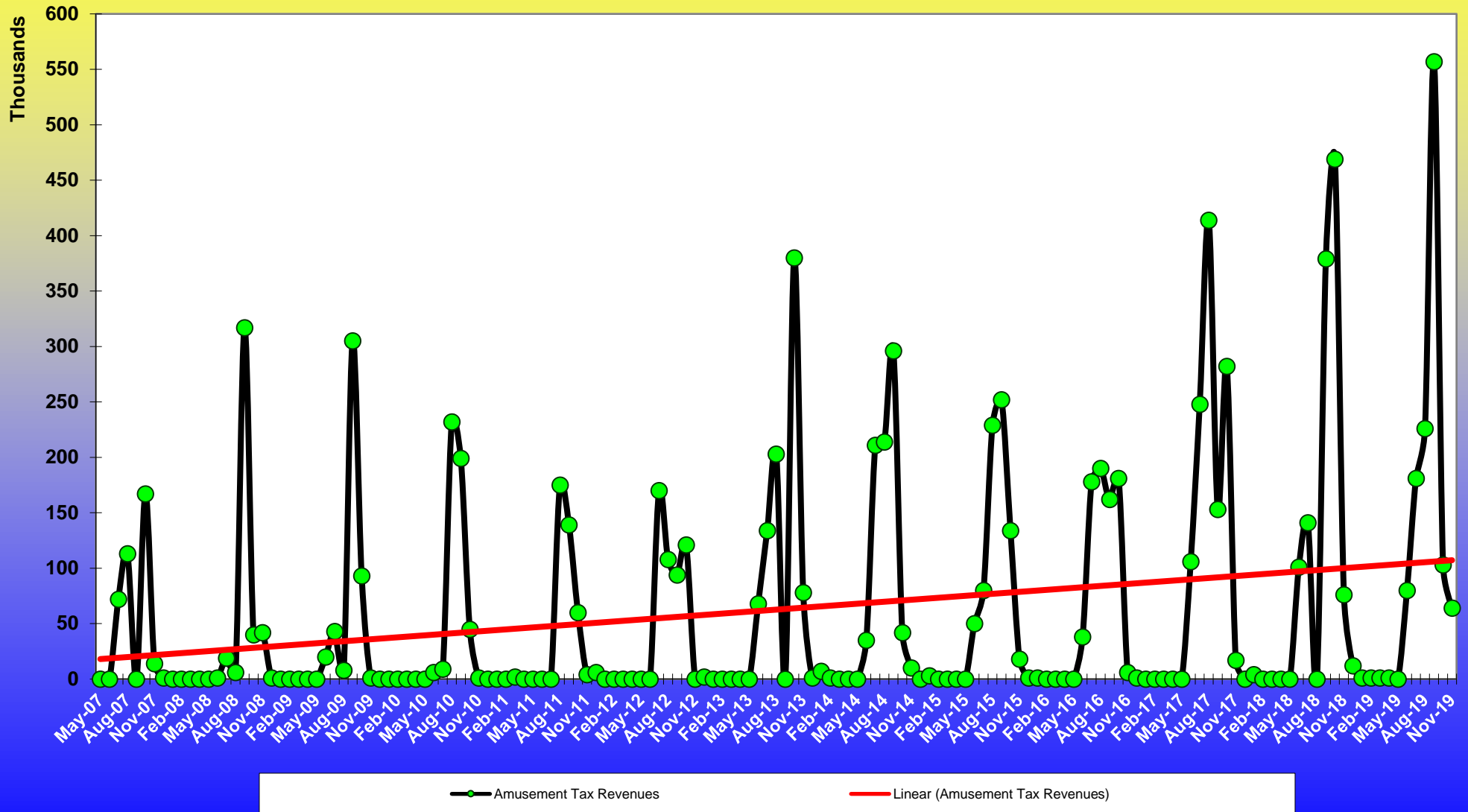


Village of Tinley Park UseTax Revenues Monthly Fiscal Year 2008 to date

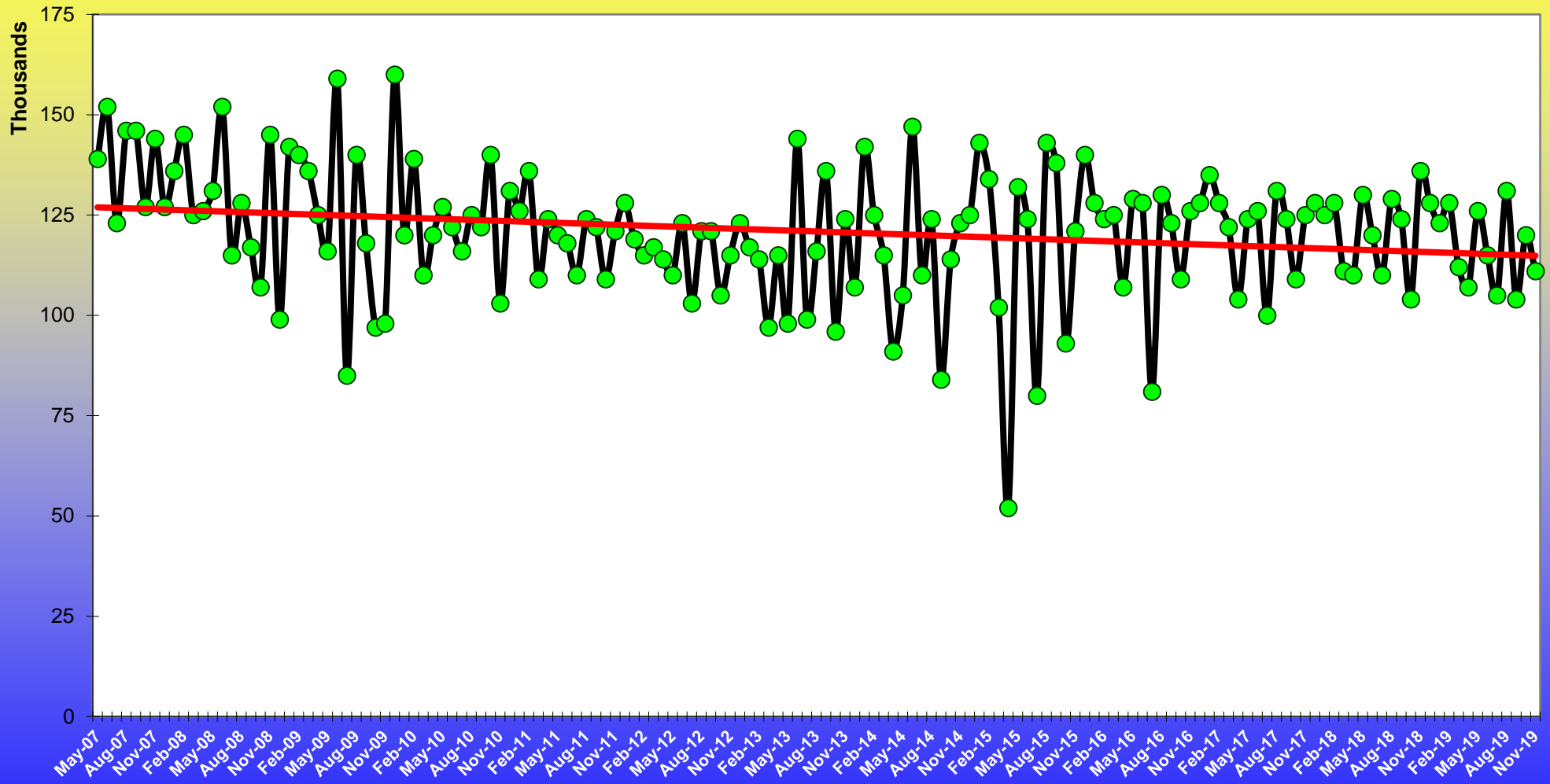


● Use Tax Revenues — Linear (Use Tax Revenues)

Village of Tinley Park Amusement Tax Revenues Monthly Fiscal Year 2008 to date

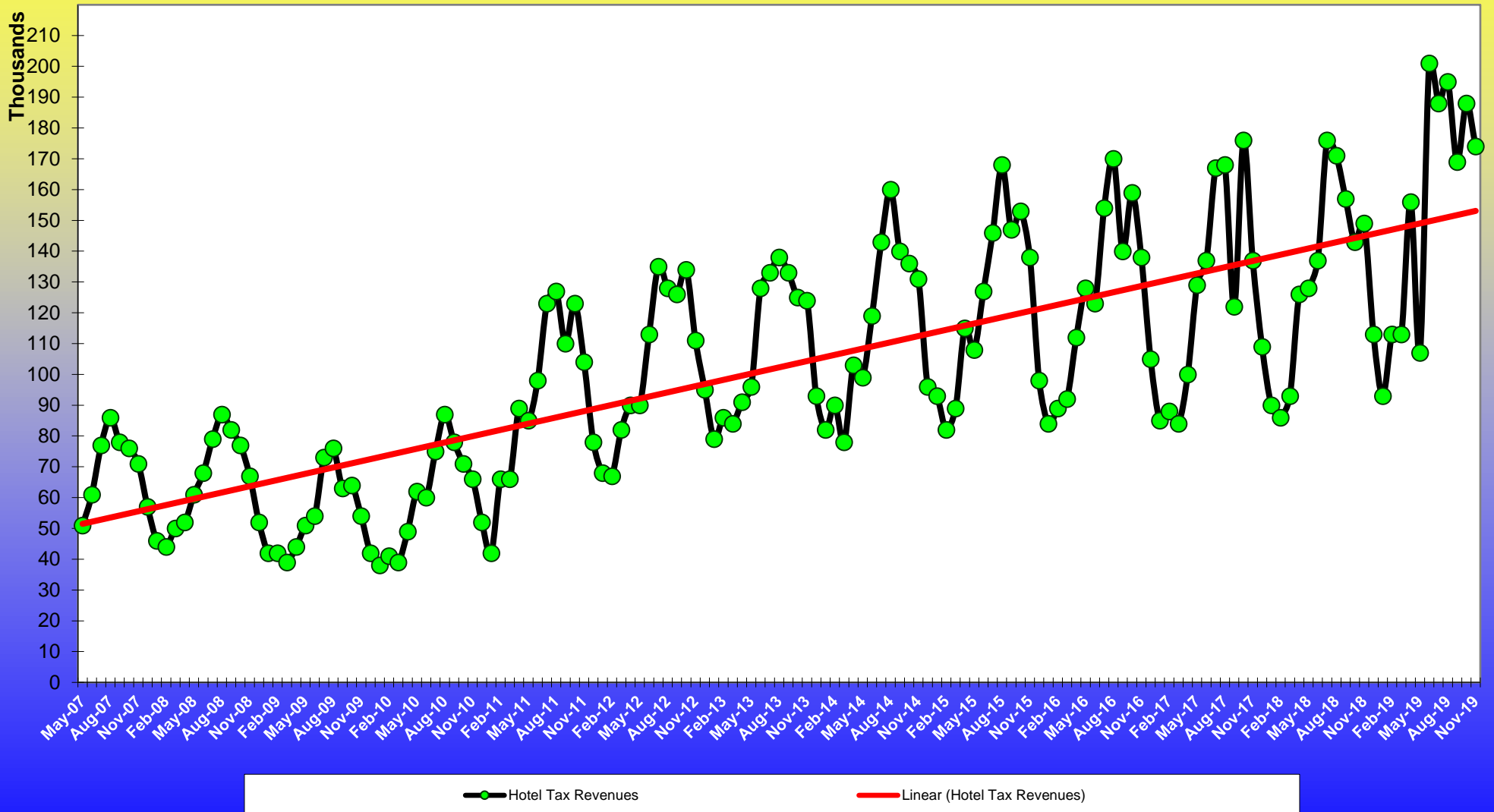


Village of Tinley Park Motor Fuel Tax Revenues Monthly Fiscal Year 2008 to date



● Motor Fuel Tax Revenues — Linear (Motor Fuel Tax Revenues)

Village of Tinley Park Hotel Tax Revenues Monthly Fiscal Year 2008 to date



Village of Tinley Park, Illinois
 General Fund
 Monthly Comparative Revenue Report
 November 2019

Print date 12/9/2019

SOURCE	2018/2019	2019/2020	2018/2019	2019/2020	2018/2019	2019/2020	YEAR TO DATE	YEAR TO DATE	YEAR TO DATE
	ACTUAL	BUDGET	PRIOR YEAR CURRENT MONTH	CURRENT YEAR CURRENT MONTH	PRIOR YEAR YEAR TO DATE	CURRENT YEAR YEAR TO DATE	PERCENT OF BUDGET	DOLLARS INCR/DECR	PERCENT INCR/DECR
Beginning Balance, May 1					\$18,827,252	30,336,361			
RECEIPTS									
Current R/E Tax Levies	17,369,100	17,960,000	75,582	86,675	10,187,005	10,264,798	57.2%	77,793	0.8%
Prior Yrs R/E Tax Levies	(220,142)	0	(14,728)	(23,037)	(127,405)	(134,557)	#N/A	(7,153)	5.6%
R/E Tax Levies Road/Brdg	563,674	577,000	3,081	2,335	429,277	435,433	75.5%	6,157	1.4%
Police Pension Tax Receipts	3,071,761	2,880,000	12,086	10,562	1,833,881	1,573,586	54.6%	(260,295)	-14.2%
Sales Tax - General	14,300,536	14,800,300	1,293,298	1,268,982	8,691,394	8,533,303	57.7%	(158,092)	-1.8%
Sales Tax - Home Rule	5,874,263	5,900,000	533,942	518,805	3,485,702	3,469,778	58.8%	(15,923)	-0.5%
Sales Tax - Incentive Agreements	0	0	0	0	0	0	#N/A	0	#N/A
Sales Tax-Out of State	1,676,541	1,800,000	126,134	148,180	885,434	1,041,260	57.8%	155,826	17.6%
Sales Tax-Photofinishing	0	0	0	0	0	0	#N/A	0	#N/A
State Income Tax	3,821,735	3,935,000	270,423	272,733	2,261,493	2,595,964	66.0%	334,472	14.8%
Income Tax Surcharge (1 & 2)	1,683,501	1,730,000	119,123	120,141	996,204	1,143,541	66.1%	147,337	14.8%
Vehicle License	0	0	0	0	0	0	#N/A	0	#N/A
Building Permits	411,809	503,000	53,754	28,373	256,433	285,832	56.8%	29,400	11.5%
Plan Review Fees	22,137	18,000	1,659	2,379	16,200	13,050	72.5%	(3,150)	-19.5%
Business License	324,368	316,000	38,754	7,011	113,707	107,231	33.9%	(6,476)	-5.7%
Video Gaming License	188,967	180,000	62,467	38,465	68,967	84,056	46.7%	15,088	21.9%
Contractor's License	47,610	42,000	2,150	2,730	25,350	27,890	66.4%	2,540	10.0%
Fines/Fees	281,983	272,000	34,732	20,294	183,249	167,947	61.7%	(15,301)	-8.4%
Rebillables	80,003	50,000	2,132	848	32,174	13,566	27.1%	(18,609)	-57.8%
Amusement tax	1,181,103	1,000,000	75,692	64,285	1,166,031	1,211,459	121.1%	45,428	3.9%
Garage/Parking tax	0	0	0	0	0	0	#N/A	0	#N/A
Land Lease/Rental Income	161,065	162,000	7,084	10,654	64,988	70,746	43.7%	5,759	8.9%
Customs Seizures/FBI Reimb.	0	0	0	0	0	0	#N/A	0	#N/A
State Reimb	32,387	12,000	13,321	1,129	14,407	3,386	28.2%	(11,021)	-76.5%
Replacement Tax	70,154	69,300	0	0	38,784	52,428	75.7%	13,644	35.2%
OTB Handle Tax	0	0	0	0	0	0	#N/A	0	#N/A
Video Gaming Tax	434,230	525,000	0	0	231,369	213,871	40.7%	(17,499)	-7.6%
State Reimb - Emergency Mgmt.	74,412	25,000	24,130	7,235	49,448	7,235	28.9%	(42,213)	-85.4%
Ambulance Collections Overage	0	0	0	0	0	0	#N/A	0	#N/A
Fire Protection Services TPMHC	0	0	0	0	0	0	#N/A	0	#N/A
Salary Reserve	0	0	0	0	0	0	#N/A	0	#N/A
Insurance Reimb	60,481	25,000	16,102	4,858	35,052	8,927	35.7%	(26,126)	-74.5%
Investment Interest	260,893	313,000	32,245	1,336	187,191	196,315	62.7%	9,124	4.9%
Investment Market Value Adj.	0	0	0	0	0	0	#N/A	0	#N/A
Transfer from Hotel/Motel Fund	706,620	850,000	61,969	101,721	417,436	497,739	58.6%	80,304	19.2%
Transfer from SSA#3 Fund	0	0	0	0	0	0	#N/A	0	#N/A
Transfer from Legacy TIF Fund	0	0	0	0	0	0	#N/A	0	#N/A
Transfer from OPA TIF Fund	500,000	0	0	0	0	0	#N/A	0	#N/A
Transfer from MSN TIF Fund	0	0	0	0	0	0	#N/A	0	#N/A
Transfer from MSS TIF Fund	350,000	0	0	0	0	0	#N/A	0	#N/A
Transfer from State Campus TIF	24,295	0	0	0	0	0	#N/A	0	#N/A
Miscellaneous	382,604	346,648	35,352	37,945	249,849	233,939	67.5%	(15,910)	-6.4%
Police Grants	6,566	6,000	0	0	5,081	3,315	55.3%	(1,766)	-34.8%
Miscellaneous Grants	32,584	0	0	0	0	43,050	#N/A	43,050	#N/A
Bus Services	20,685	20,650	2,174	2,141	12,219	17,570	85.1%	5,351	43.8%
Telecom Tax & IMF Tax	263,859	260,000	22,125	19,234	155,842	140,170	53.9%	(15,672)	-10.1%
Cable Franchise	1,020,022	1,004,000	189,900	193,759	696,970	701,265	69.8%	4,295	0.6%
Natural Gas Franchise Fee	49,379	48,000	0	0	0	0	0.0%	0	#N/A
Police Security Reimb	418,323	366,340	9,724	9,493	370,790	411,441	112.3%	40,651	11.0%
Total Receipts	55,547,511	55,996,238	3,104,407	2,959,262	33,034,522	33,435,532	59.7%	401,010	1.2%

YTD budget
 \$32,664,472 Total funds available

\$51,861,774 63,771,893

Percent of year
 completed
 58.3%

Village of Tinley Park, Illinois
 General Fund
 Monthly Comparative Expense Report
 November 2019

DEPT.	EXPENDITURES	2018/2019	2019/2020	2018/2019	2019/2020	2019/2020	PERCENT	YEAR TO DATE	PERCENT	2018/2019
		PRIOR YEAR	CURRENT YEAR	PRIOR YEAR	CURRENT YEAR		OF BUDGET	EXPENDITURES	INCR/DECR	
		CURRENT MONTH	CURRENT MONTH	YEAR TO DATE	YEAR TO DATE	BUDGET	EXPENDED	INCR/DECR	INCR/DECR	EXPENDITURES
11	Mayor & Trustees	16,878	22,605	140,650	144,782	279,663	51.8%	4,132	2.9%	30,135
12	Village Manager	66,195	107,201	457,143	515,691	962,702	53.6%	58,548	12.8%	65,644
13	Village Clerk	56,004	40,530	357,445	265,197	711,841	37.3%	(92,248)	-25.8%	46,906
14	General Overhead	110,072	113,192	1,287,484	607,830	2,569,300	23.7%	(679,654)	-52.8%	152,638
15	Finance	85,126	138,973	552,173	780,727	1,423,910	54.8%	228,554	41.4%	81,315
16	Information Technology	65,185	62,485	444,675	495,698	1,263,216	39.2%	51,023	11.5%	70,511
17	Police	1,041,367	1,620,392	8,331,842	9,415,907	17,229,323	54.7%	1,084,065	13.0%	1,103,799
19	Fire Department	282,936	453,097	2,210,506	2,560,891	5,072,131	50.5%	350,385	15.9%	479,627
20	Fire Prevention	71,798	104,906	539,158	584,400	1,054,820	55.4%	45,242	8.4%	83,039
21	Emergency Management	209,530	262,235	1,634,573	1,602,361	3,325,050	48.2%	(32,212)	-2.0%	273,832
23	Road & Bridge	446,497	505,895	2,520,527	2,689,000	6,417,690	41.9%	168,473	6.7%	446,245
24	Electrical	86,522	70,278	529,174	539,217	1,092,731	49.4%	10,044	1.9%	94,074
25	Municipal Buildings	122,409	104,637	714,331	736,686	1,649,674	44.7%	22,355	3.1%	133,315
33-000	Community Dev.-Administration	11,594	19,147	107,989	97,519	168,038	58.0%	(10,470)	-9.7%	26,630
33-300	Community Dev.-Bldg Dept (Ins	92,114	149,963	682,320	735,976	1,480,715	49.7%	53,656	7.9%	110,660
33-310	Community Dev.-Planning Dept	25,173	34,373	209,837	219,181	565,791	38.7%	9,345	4.5%	34,294
33-320	Community Dev.-Economic Dev	12,462	9,257	127,862	133,271	310,091	43.0%	5,410	4.2%	19,812
35	Marketing/Communications	60,651	94,996	416,461	535,029	1,201,835	44.5%	118,567	28.5%	68,067
41-040	Civil Service Commission	5,834	3,790	22,861	23,056	57,740	39.9%	195	0.8%	10,217
41-044	Environmental Commission	346	278	2,622	1,320	7,450	17.7%	(1,302)	-49.7%	187
41-045	Economic/Commerical Commis:	79	144	4,672	1,584	14,700	10.8%	(3,088)	-66.1%	126
41-046	Community Resources	1,125	1,821	9,395	7,403	51,160	14.5%	(1,992)	-21.2%	8,448
41-047	Zoning Board of Appeals (ZBA)	207	0	890	651	2,915	22.3%	(239)	-26.8%	0
41-048	Long Range Planning (LRPC)	513	334	2,175	1,541	10,010	15.4%	(635)	-29.2%	124
41-050	Veterans Commission	601	607	2,400	6,295	24,830	25.4%	3,895	Over 100% +/-	255
41-054	Historic Preservation (HPC)	1,149	0	2,425	0	10,165	0.0%	(2,425)	-100.0%	0
41-056	Senior Services Commission	2,926	4,567	22,197	26,842	51,450	52.2%	4,645	20.9%	6,540
41-057	Sister City Commission	175	397	4,464	2,767	2,100	131.8%	(1,697)	-38.0%	79
42	Village Bus Services	2,572	3,649	19,625	23,310	56,750	41.1%	3,685	18.8%	5,395
53	Pace Bus Services	6,646	9,555	52,453	60,632	100,860	60.1%	8,179	15.6%	8,536
58	Main Street Commission	0	0	0	0	0	#DIV/0!	0	#N/A	0
96	Transfer to Local Roads	0	0	0	0	0	#DIV/0!	0	#N/A	0
96	Transfer to Capital Improvemen	0	0	41,518	30,326	787,750	3.9%	(11,192)	-27.0%	0
96	Transfer to Bond Stabilization	0	0	0	0	0	#DIV/0!	0	#N/A	0
96	Transfer to Capital Improv.-Surt:	0	0	0	0	1,730,000	0.0%	0	#N/A	0
96	Transfer to Debt Service	324,536	341,244	350,000	350,000	350,000	100.0%	0	0.0%	0
96	Transfer to W/S Construction	0	0	0	0	0	#DIV/0!	0	#N/A	0
96	Transfer to Train Station O & M	0	0	55,000	0	0	#DIV/0!	(55,000)	-100.0%	0
96	Transfer to Police Pension	12,086	10,562	1,833,881	1,573,586	2,880,000	54.6%	(260,295)	-14.2%	23,420
96	Transfer to Mainstreet Developr	0	0	0	0	0	#DIV/0!	0	#N/A	0
96	Transfer to Escrow	0	0	0	0	0	#DIV/0!	0	#N/A	0
97	Economic Incentives	0	0	920,569	760,633	1,677,750	45.3%	(159,936)	-17.4%	0
98	Contingency	89,000	0	149,222	5,465	250,000	2.2%	(143,757)	-96.3%	528
Total		3,310,308	1	24,760,518	25,534,775	54,844,151	46.6%	774,257	3.1%	3,384,402

Village of Tinley Park, Illinois
 Water & Sewer Revenue
 Monthly Comparative Revenue Report
 November 2019

SOURCE	2018/2019 ACTUAL	2019/2020 BUDGET	2018/2019 PRIOR YEAR CURRENT MONTH	2019/2020 CURRENT YEAR CURRENT MONTH	2018/2019 PRIOR YEAR YEAR TO DATE	2019/2020 CURRENT YEAR YEAR TO DATE	YEAR TO DATE PERCENT OF BUDGET	YEAR TO DATE DOLLARS INCR/DECR	YEAR TO DATE PERCENT INCR/DECR
Beginning balance, May 1					\$9,363,439	\$11,188,688			
RECEIPTS									
Route Consumption	12,856,193	14,353,500	1,403,301	1,285,091	7,816,728	7,616,693	53.1%	(200,034)	-2.6%
Sewer Transmission	2,066,685	2,220,780	184,050	177,782	1,213,094	1,229,102	55.3%	16,009	1.3%
Sewer Treatment - MWRD	822,489	825,000	203,475	199,711	617,848	613,151	74.3%	(4,697)	-0.8%
Sewer Treatment - Frankfort	403,145	460,000	108,197	118,293	282,994	356,850	77.6%	73,856	26.1%
Sewer Treatment - Amer.Wtr.	714,234	710,000	176,651	176,577	532,113	607,159	85.5%	75,045	14.1%
Misc. Consumption	4,777	9,000	425	0	4,238	1,167	13.0%	(3,072)	-72.5%
Sewer Tap	1,550	1,500	100	250	900	800	53.3%	(100)	-11.1%
Water Tap	6,000	5,000	300	750	2,850	5,400	108.0%	2,550	89.5%
Water Meters	31,934	27,500	2,700	3,286	17,284	14,661	53.3%	(2,623)	-15.2%
Construction Water	3,952	3,500	247	618	2,347	1,976	56.5%	(371)	-15.8%
Turn On Fees	7,325	6,300	100	7,675	3,600	19,575	310.7%	15,975	Over 100% +/-
Investment Interest	126,437	115,000	12,060	0	72,994	57,904	50.4%	(15,090)	-20.7%
Investment Market Value Adj.	0	0	0	0	0	0	#N/A	0	#N/A
Insurance Reimbursement	5,781	0	0	0	0	0	#N/A	0	#N/A
Miscellaneous	20,132	1,000	225	125	950	9,572	957.2%	8,622	Over 100% +/-
Water Resales - New Lenox	6,687,538	6,700,000	447,003	463,865	4,505,341	3,968,608	59.2%	(536,733)	-11.9%
Water Resales - Amer.Wtr.	798,752	805,000	62,293	64,867	477,993	405,342	50.4%	(72,651)	-15.2%
Bond Refinancing						0			
Total Receipts	24,556,924	26,243,080	2,601,128	2,498,890	15,551,273	14,907,959	56.8%	(643,313)	-4.1%

YTD budget
 \$15,308,463 Total Funds Available

\$24,914,711 \$26,096,647

Percent of year
 completed
 58.3%

Village of Tinley Park, Illinois
 Commuter Parking Lots
 Monthly Comparative Revenue Report
 November 2019

SOURCE	2018/2019 ACTUAL	2019/2020 BUDGET	2018/2019 PRIOR YEAR CURRENT MONTH	2019/2020 CURRENT YEAR CURRENT MONTH	2018/2019 PRIOR YEAR YEAR TO DATE	2019/2020 CURRENT YEAR YEAR TO DATE	YEAR TO DATE PERCENT OF BUDGET	YEAR TO DATE DOLLARS INCR/DECR	YEAR TO DATE PERCENT INCR/DECR
Beginning balance, May 1					\$1,187,925	\$1,480,249			
RECEIPTS									
Coins - 80th Avenue North	114,716	118,000	9,045	8,181	69,163	64,915	55.0%	(4,248)	-6.1%
Coins - 80th Avenue South	180,399	180,000	14,256	13,452	108,436	104,702	58.2%	(3,735)	-3.4%
Coins - Hickory	23,351	24,000	1,963	2,547	14,354	15,528	64.7%	1,174	8.2%
Coins - Timber Drive	0	0	0	0	0	0	#N/A	0	#N/A
Tokens - Commuter Daily Lot	232,200	220,000	18,345	19,890	133,695	147,540	67.1%	13,845	10.4%
Permits - Oak Park Ave	11,220	10,500	0	720	4,770	5,310	50.6%	540	11.3%
Permits - Beatty Lot	92,178	90,000	39	360	39,552	39,519	43.9%	(33)	-0.1%
Permits - South Street	36,992	36,000	0	270	15,210	15,191	42.2%	(20)	-0.1%
Permits - Hickory	0	0	0	0	0	155	#N/A	155	#N/A
Permits - Municipal	0	0	0	0	0	90	#N/A	90	#N/A
Permits - Church Lot	1,980	1,800	0	0	720	1,361	75.6%	641	89.0%
Fines - Oak Park Ave	2,350	2,000	250	275	1,600	1,800	90.0%	200	12.5%
Fines - Beatty Lot	2,300	1,200	150	350	1,450	1,194	99.5%	(256)	-17.6%
Fines - South Street	625	500	75	650	400	1,150	230.0%	750	Over 100% +/-
Fines - Hickory	1,875	1,000	275	475	1,175	1,175	117.5%	0	0.0%
Fines - Municipal	0	0	0	0	0	75	#N/A	75	#N/A
Fines - Church Lot	75	50	0	0	50	25	50.0%	(25)	-50.0%
Fines - 80th Avenue North	11,875	7,000	900	725	7,025	5,550	79.3%	(1,475)	-21.0%
Fines - 80th Avenue South	14,307	8,000	1,150	700	9,506	6,500	81.3%	(3,006)	-31.6%
Lease Income	0	0	0	0	0	0	#N/A	0	#N/A
Investment Interest	13,785	12,000	1,686	0	9,998	4,014	33.5%	(5,984)	-59.9%
Investment Market Value Adj.	0	0	0	0	0	0	#N/A	0	#N/A
Miscellaneous	0	0	0	0	0	0	#N/A	0	#N/A
Total Receipts	740,227	712,050	48,133	48,595	417,104	415,793	58.4%	(1,311)	-0.3%
		YTD budget \$415,363	Total Funds Available		\$1,605,029	\$1,896,042			Percent of year completed 58.3%

Village of Tinley Park, Illinois
 Monthly Selected Revenue Summary
 November-19

CONFIDENTIAL

					FY 2020 Year to Date Current to Prior Year Comparison				FY 2020 Actual versus Budget Comparison (Note 1)			
	FY 2020 Nov-19	FY 2019 Nov-18	Dollars Difference	Percent Change	Through Nov-19	Through Nov-18	Dollars Difference	Percent Change	Year to Date Actual	Year to Date Budget	Dollars Difference	Percent Change
Sales Taxes	\$1,269,000	\$1,293,000	(\$24,000)	-1.9%	\$8,533,000	\$8,691,000	(158,000)	-1.8%	\$8,533,000	\$8,633,000	(\$100,000)	-1.2%
Home Rule Sales Tax	\$519,000	\$534,000	(\$15,000)	-2.8%	\$3,470,000	\$3,486,000	(16,000)	-0.5%	\$3,470,000	\$3,442,000	\$28,000	0.8%
Income Taxes	393,000	390,000	3,000	0.8%	3,740,000	3,258,000	482,000	14.8%	3,740,000	3,305,000	435,000	13.2%
Property Taxes	74,000	73,000	1,000	1.4%	11,704,000	11,902,000	(198,000)	-1.7%	11,704,000	12,157,000	(453,000)	-3.7%
Motor Fuel Tax	111,000	136,000	(25,000)	-18.4%	812,000	851,000	(39,000)	-4.6%	812,000	841,000	(29,000)	-3.4%
Hotel Tax	174,000	149,000	25,000	16.8%	1,219,000	1,061,000	158,000	14.9%	1,219,000	1,006,000	213,000	21.2%
Commuter Parking Fund	49,000	46,000	3,000	6.5%	412,000	407,000	5,000	1.2%	412,000	408,000	4,000	1.0%
Water & Sewer Revenues	2,499,000	2,589,000	(90,000)	-3.5%	14,850,000	15,478,000	(628,000)	-4.1%	14,850,000	8,399,000	6,451,000	76.8%
General Fund Revenues	2,958,000	3,072,000	(114,000)	-3.7%	33,239,000	32,856,000	383,000	1.2%	33,239,000	32,482,000	757,000	2.3%

Note 1 - Budgeted amounts are straight line amortization of annual budget (divided by 12, times number of months)

Note 2 - FY2020 Budget Assumptions as Change over FY2019 Budget

Sales Taxes	4.3% higher	Hotel Tax	3.3% higher
Home Rule	1.4% higher	Parking Fund	3.0% lower
Income Taxes	9.7% lower	Water & Sewer Rev.	2.7% higher
Prop. Taxes	0.5% lower	General Fund Rev.	1.8% higher
Motor Fuel Tax	No change		

Note 3 - FY2020 Capita Projections

	Tinley	IML Dec-18	IML Feb-19	IML May-19	IML Jul-19	IML Sep-19	IML Oct-19
Income Taxes	86.22	100.75	98.50	106.30	106.30	106.30	106.30
Motor Fuel Taxes	25.22	25.45	25.35	25.35	25.35	25.35	25.35
MFT Transit Renewal Fund	NA	NA	NA	NA	NA	NA	10.97
Use Tax	26.54	31.70	32.75	32.75	32.75	32.75	32.75

* IML projects TRF @ 65% regular MFT annually - FY 8mo receipts

Village of Tinley Park, Illinois
Summary of Building Impact Fees Collected
on behalf of Other Governmental Bodies
As of November 30, 2019

IMPACT - Print date 12/5/2019

	Current Year to Date	Cummulative Total
Park Districts		
Tinley Park Park District	\$3,200.00	\$1,777,964.95
Frankfort Square Park District	0.00	43,750.00
Mokena Community Park District	0.00	31,775.00
Fire Protection		
Tinley Park Fire Department	1,100.00	1,297,862.03
Fire Station	0.00	755,954.29
Tinley Park Public Library	5,790.00	1,181,935.00
Tinley Park ESDA	405.00	202,328.00
Village of Frankfort Transportation	9,501.98	90,111.39
Elementary School Districts		
Kirby (140)	0.00	1,011,250.00
Kirby - accelerated	21,200.00	7,311,361.89
Arbor Park (145)	0.00	5,810.00
Community Consolidated (146)	800.00	382,970.00
Rich Township (159)	0.00	576,600.00
Summit Hill (161)	33,482.14	5,407,613.88
High School Districts		
LincolnWay (210)	5,536.06	910,535.08
Rich Township (227)	0.00	288,400.00
Bremen (228)	400.00	111,350.00
Consolidated (230)	800.00	416,625.00
Totals	\$82,215.18	\$21,804,196.51

When First Impact Fees Collected:

Oct 1971	District 140	Feb 1991 - "Accelerated" Fees
Sep 1977	District 145	
Nov 1971	District 146	
Nov 1991	District 159	
Nov 1995	District 161	
Nov 1995	District 210	
Nov 1991	District 227	
Jul 1988	District 228	
Jul 1988	District 230	
Apr 1975	Fire Protection	Nov 1991 - Fire Station
Apr 1975	Library	
Jun 1975	Park District	
May 1979	ESDA	
July 1997	Mokena Com.Park District	
July 1997	Frkft. Sq. Park District	
March 2008	Frankfort Transportation Impact Fee	

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 01
 For Period 7 Ending November 30

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
Operating Revenue (Fav - / Unfav +)							
Property Tax	1,784,750	76,535	1,708,215	12,493,250	12,139,259	353,991	21,417,000
Sales Tax	1,875,025	1,935,967	(60,942)	13,125,175	13,044,341	80,834	22,500,300
Intergovernmental Revenue	499,167	412,107	87,060	3,494,167	3,931,099	(436,932)	5,990,000
Other Taxes	127,442	102,750	24,692	892,092	1,511,793	(619,702)	1,529,300
Licenses and Permits	175,550	232,247	(56,697)	1,228,850	1,107,440	121,410	2,106,600
Fees	5,554	5,209	345	38,879	53,869	(14,990)	66,650
Fines and Forfeitures	24,708	26,994	(2,286)	172,958	186,022	(13,064)	296,500
Reimbursements	53,074	41,835	11,239	371,518	582,501	(210,983)	636,888
Interest Revenue	26,083	1,336	24,748	182,583	196,315	(13,731)	313,000
Other	23,667	18,589	5,077	165,667	134,055	31,612	284,000
Grant Revenue	500	0	500	3,500	3,315	185	6,000
Transfer From	70,833	101,721	(30,887)	495,833	497,739	(1,906)	850,000
	4,666,353	2,955,290	1,711,063	32,664,472	33,387,749	(723,277)	55,996,238
Operating Expense (Fav + / Unfav -)							
Personal Services	2,197,141	2,607,685	(410,544)	15,379,987	14,642,087	737,899	26,365,691
Personal Services - Payroll Taxes & Benefits	898,829	680,587	218,242	6,291,802	5,267,438	1,024,365	10,785,947
Contractual Services	630,531	425,037	205,494	4,413,718	3,023,167	1,390,551	7,566,374
Contractual Services - Professional Services	107,568	71,163	36,405	752,973	427,969	325,003	1,290,810
Contractual Services - Utilities	37,357	14,017	23,339	261,497	177,453	84,043	448,280
Contractual Services - Risk Management	102,498	47,968	54,530	717,488	186,126	531,362	1,229,980
Commodities	174,066	98,420	75,646	1,218,463	594,631	623,832	2,088,794
Equipment - Not Capitalized	22,690	4,939	17,750	158,827	66,352	92,475	272,275
Other	42	50	(8)	292	1,635	(1,343)	500
Transfer To	238,979	341,244	(102,264)	1,672,854	380,326	1,292,528	2,867,750
Sales Tax Reserve	139,813	0	139,813	978,688	760,633	218,055	1,677,750
Contingency	20,833	0	20,833	145,833	5,465	140,368	250,000
	4,570,346	4,291,110	279,236	31,992,422	25,533,283	6,459,139	54,844,151
	\$ 96,007	\$(1,335,820)	\$(1,431,828)	\$ 672,051	\$ 7,854,467	\$ 7,182,416	\$ 1,152,087

{ESGABALD.ACCT_TYPE} <> "B" and
 {@Eliminator} <> 0.00 and
 {ESGBUDGD.BUD_YEAR} = {?Year} and
 {ESGABALD.ACCT_YEAR} = {ESGBUDGD.BUD_YEAR} and
 {ESGABALD.PERIOD} <= {?Period} and
 {ESGBUDGD.PERIOD} = 1 and
 {ESGACTTR.LEVEL_1} = "01"

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 01
 For Period 7 Ending November 30

11 MAYOR & TRUSTEES

Operating Expense (Fav + / Unfav -)

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
71110 SALARIES	14,750	16,278	(1,528)	103,250	101,815	1,435	177,000
Personal Services	14,750	16,278	(1,528)	103,250	101,815	1,435	177,000
72430 EMPLOYEE HEALTH & LIFE	750	74	676	5,250	519	4,731	9,000
72446 EMPLOYMENT COSTS	0	0	0	0	389	(389)	0
72480 FICA	1,133	1,245	(112)	7,933	7,789	144	13,600
72485 IMRF	675	846	(171)	4,725	4,480	245	8,100
Personal Services - Payroll Taxes & Benefits	2,558	2,166	393	17,908	13,177	4,731	30,700
72120 TELEPHONE COMMUNICATIONS	340	370	(30)	2,380	3,194	(814)	4,080
72127 MOBILE DATA COMMUNICATIONS	304	180	124	2,128	1,817	311	3,648
72130 TRAVEL EXPENSE	21	0	21	146	51	95	250
72170 MEETINGS & CONFERENCES	167	0	167	1,167	75	1,092	2,000
72220 RECEPTION & MEALS	333	67	267	2,333	512	1,821	4,000
72310 PRINTING	83	0	83	583	1,221	(638)	1,000
72655 SOFTWARE LICENSING & SUPPORT	410	0	410	2,873	287	2,586	4,925
72720 DUES & SUBSCRIPTIONS	880	0	880	6,160	335	5,825	10,560
72790 OTHER CONTRACTUAL SVCS	3,417	3,485	(68)	23,917	21,520	2,397	41,000
Contractual Services	5,955	4,101	1,854	41,687	29,012	12,675	71,463
73110 OFFICE SUPPLIES	42	60	(18)	292	778	(486)	500
Commodities	42	60	(18)	292	778	(486)	500
	23,305	22,605	700	163,137	144,782	18,354	279,663

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 01
 For Period 7 Ending November 30

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
12 VILLAGE MANAGER							
Operating Expense (Fav + / Unfav -)							
71110 SALARIES	49,917	68,691	(18,774)	349,417	361,815	(12,399)	599,000
71127 PART TIME HELP - NON-PENSIONABLE	0	89	(89)	0	200	(200)	0
Personal Services	49,917	68,780	(18,863)	349,417	362,015	(12,599)	599,000
72430 EMPLOYEE HEALTH & LIFE	6,917	8,078	(1,161)	48,417	44,939	3,478	83,000
72435 POST EMPLOYMENT BENEFITS	110	107	3	770	749	21	1,320
72446 EMPLOYMENT COSTS	917	0	917	6,417	0	6,417	11,000
72449 EMPLOYEE BENEFITS CAFETERIA PLAN AD	235	0	235	1,645	1,280	365	2,820
72480 FICA	3,833	3,746	87	26,833	24,279	2,554	46,000
72485 IMRF	6,000	8,233	(2,233)	42,000	43,468	(1,468)	72,000
Personal Services - Payroll Taxes & Benefits	18,012	20,164	(2,153)	126,082	114,716	11,366	216,140
72120 TELEPHONE COMMUNICATIONS	231	105	125	1,616	808	807	2,770
72127 MOBILE DATA COMMUNICATIONS	76	161	(85)	532	558	(26)	912
72130 TRAVEL EXPENSE	83	15	68	583	240	344	1,000
72140 TRAINING	2,125	0	2,125	14,875	345	14,530	25,500
72170 MEETINGS & CONFERENCES	567	1,537	(970)	3,967	4,409	(442)	6,800
72220 RECEPTION & MEALS	125	392	(267)	875	523	352	1,500
72447 EMPLOYEE ASST PROG SSMMA	1,100	6,373	(5,273)	7,700	12,746	(5,046)	13,200
72540 R & M MOTOR VEHICLES	167	0	167	1,167	773	393	2,000
72565 R&M - COMPUTER EQUIPMENT	42	0	42	292	0	292	500
72655 SOFTWARE LICENSING & SUPPORT	886	0	886	6,201	255	5,945	10,630
72720 DUES & SUBSCRIPTIONS	3,994	1,534	2,460	27,956	5,497	22,460	47,925
72790 OTHER CONTRACTUAL SERVICES	2,500	7,770	(5,270)	17,500	10,240	7,260	30,000
Contractual Services	11,895	17,889	(5,994)	83,263	36,395	46,868	142,737
73110 OFFICE SUPPLIES	108	258	(150)	758	501	257	1,300
73530 GASOLINE	252	110	142	1,765	2,064	(299)	3,025
73870 OTHER OPERATING SUPPLIES	42	0	42	292	0	292	500
Commodities	402	368	34	2,815	2,565	250	4,825
	80,225	107,201	(26,976)	561,576	515,691	45,885	962,702

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 01
 For Period 7 Ending November 30

13 VILLAGE CLERK

Operating Expense (Fav + / Unfav -)

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
71110 SALARIES	31,000	26,674	4,326	217,000	161,434	55,566	372,000
71112 OVERTIME	83	0	83	583	64	520	1,000
71125 PART TIME HELP - PENSIONABLE	5,833	0	5,833	40,833	9,861	30,973	70,000
71127 PART TIME HELP - NON-PENSIONABLE	2,500	178	2,322	17,500	9,972	7,528	30,000
Personal Services	39,417	26,851	12,565	275,917	181,330	94,586	473,000
72430 EMPLOYEE HEALTH & LIFE	5,000	7,318	(2,318)	35,000	24,457	10,543	60,000
72435 POST EMPLOYMENT BENEFITS	230	211	19	1,610	1,479	131	2,760
72446 EMPLOYMENT COSTS	42	59	(17)	292	238	54	500
72480 FICA	3,010	1,978	1,033	21,073	13,599	7,474	36,125
72485 IMRF	4,425	2,956	1,469	30,975	18,746	12,229	53,100
Personal Services - Payroll Taxes & Benefits	12,707	12,522	185	88,950	58,519	30,431	152,485
72110 POSTAGE	262	62	200	1,835	366	1,468	3,145
72120 TELEPHONE COMMUNICATIONS	100	92	8	700	682	18	1,200
72127 MOBILE DATA COMMUNICATIONS	38	72	(34)	266	504	(238)	456
72140 TRAINING	292	0	292	2,042	0	2,042	3,500
72170 MEETINGS & CONFERENCES	100	0	100	700	25	675	1,200
72220 RECEPTION & MEALS	208	0	208	1,458	0	1,458	2,500
72310 PRINTING	200	68	132	1,400	603	797	2,400
72330 LEGAL NOTICES & ADVERTISING	125	0	125	875	234	641	1,500
72565 R&M - COMPUTER EQUIPMENT	88	0	88	613	0	613	1,050
72650 CONTRACT SERVICE - TECHNOLOGY	867	0	867	6,067	0	6,067	10,400
72655 SOFTWARE LICENSING & SUPPORT	3,480	0	3,480	24,357	20,852	3,505	41,755
72720 DUES & SUBSCRIPTIONS	125	0	125	875	285	590	1,500
72790 OTHER CONTRACTUAL SVCS	42	0	42	292	0	292	500
72791 CODIFICATION	875	0	875	6,125	122	6,003	10,500
72985 PROMOTIONAL ITEMS	21	0	21	146	0	146	250
Contractual Services	6,821	293	6,528	47,749	23,674	24,076	81,856
73110 OFFICE SUPPLIES	375	864	(489)	2,625	1,674	951	4,500
Commodities	375	864	(489)	2,625	1,674	951	4,500
	59,320	40,530	18,790	415,241	265,197	150,044	711,841

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 01
 For Period 7 Ending November 30

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
14 GENERAL OVERHEAD							
Operating Expense (Fav + / Unfav -)							
72436 IMRF ACCELERATED PAYMENTS	4,167	0	4,167	29,167	0	29,167	50,000
72445 UNEMPLOYMENT COMP	4,167	774	3,393	29,167	3,935	25,232	50,000
72447 EMPLOYEE ASST PROG SSMMA	240	0	240	1,680	0	1,680	2,880
72449 EMPLOYEE BENEFITS CAFETERIA PLAN AD	300	0	300	2,100	0	2,100	3,600
Personal Services - Payroll Taxes & Benefits	8,873	774	8,099	62,113	3,935	58,178	106,480
72110 POSTAGE	792	2,378	(1,586)	5,542	6,921	(1,379)	9,500
72120 TELEPHONE COMMUNICATIONS	1,333	889	444	9,333	63	9,270	16,000
72125 INTERNET COMMUNICATIONS	1,700	1,609	91	11,900	11,029	871	20,400
72220 RECEPTIONS AND MEALS	0	111	(111)	0	135	(135)	0
72310 PRINTING	750	0	750	5,250	1,992	3,258	9,000
72315 BANK CHARGES	1,100	0	1,100	7,700	5,882	1,818	13,200
72330 LEGAL NOTICES & ADVERTISING	1,000	526	474	7,000	4,426	2,574	12,000
72355 RECORDING FEES	500	193	307	3,500	283	3,217	6,000
72357 PROPERTY TAXES	1,250	0	1,250	8,750	6,575	2,175	15,000
72540 R & M - MOTOR VEHICLES	83	0	83	583	117	466	1,000
72720 DUES & SUBSCRIPTIONS	625	130	495	4,375	2,509	1,866	7,500
72750 SERVICE CONTRACTS	700	50	650	4,900	7,021	(2,121)	8,400
72756 SERVICE CONTRACTS-COMPUTER EQUIP	833	0	833	5,833	0	5,833	10,000
72790 OTHER CONTRACTUAL SVCS	1,042	0	1,042	7,292	0	7,292	12,500
72952 FIREWORKS	1,042	0	1,042	7,292	15,000	(7,708)	12,500
72974 EMPLOYEE RECOGNITIONS	667	550	117	4,667	1,017	3,650	8,000
72975 APPRECIATION NIGHT	292	0	292	2,042	0	2,042	3,500
72985 HEALTH SRVC PROGRAMS	667	0	667	4,667	1,823	2,844	8,000
Contractual Services	14,375	6,436	7,939	100,625	64,793	35,833	172,500
72840 ENGINEERING (REBILLABLE)	0	11,630	(11,630)	0	15,975	(15,975)	0
72842 APPRAISAL SERVICES	417	0	417	2,917	0	2,917	5,000
72845 AUDIT SERVICES	2,167	0	2,167	15,167	13,235	1,932	26,000
72848 IL S.P. FINGERPRINT FEES	446	28	418	3,121	367	2,754	5,350
72850 LEGAL SERVICES	66,667	35,363	31,303	466,667	227,877	238,790	800,000
72851 ACTUARIAL SERVICES	1,375	0	1,375	9,625	13,968	(4,343)	16,500
72855 LEGAL - LABOR RELATED	8,333	0	8,333	58,333	34,253	24,080	100,000
72876 ADMIN CT HEARING OFFICER	2,500	3,169	(669)	17,500	9,263	8,238	30,000
Contractual Services - Professional Services	81,904	50,190	31,714	573,329	314,937	258,392	982,850
72421 LIABILITY INSURANCE	64,583	14,190	50,393	452,083	48,492	403,591	775,000
72429 MISCELLANEOUS INSURANCE	65	0	65	455	0	455	780
72541 INSURANCE DEDUCTIBLE	37,500	27,489	10,011	262,500	74,003	188,497	450,000
72542 INSURANCE DEDUCTIBLE-IPMG	0	6,290	(6,290)	0	63,631	(63,631)	0
Contractual Services - Risk Management	102,148	47,968	54,180	715,038	186,126	528,912	1,225,780
73110 OFFICE SUPPLIES	833	576	258	5,833	3,189	2,644	10,000
73115 CONFECTIONARY SUPPLIES	433	160	273	3,033	2,187	847	5,200
73210 ITEMS FOR RESALE	119	248	(129)	834	248	586	1,430
73531 FUEL SUPPLIED (SD 140)	4,983	6,621	(1,638)	34,883	28,964	5,919	59,800
73532 FUEL SUPPLIED - TP LIB	184	169	15	1,289	1,017	273	2,210
73533 FUEL SUPPLIED (SD 145)	46	0	46	321	48	273	550
73870 OTHER OPERATING SUPPLIES	167	0	167	1,167	752	415	2,000
Commodities	6,766	7,774	(1,008)	47,361	36,404	10,957	81,190
78099 NSF/ BAD DEBTS	42	0	42	292	0	292	500
79000 REFUNDS/OP/CRIME FREE HOUSING	0	0	0	0	150	(150)	0
79010 REFUNDS - BUSINESS LIC	0	50	(50)	0	680	(680)	0
79015 REFUNDS - BUILD PERMIT	0	0	0	0	100	(100)	0
79099 REFUNDS - MISCELLANEOUS	0	0	0	0	705	(705)	0
Other	42	50	(8)	292	1,635	(1,343)	500
	214,108	113,192	100,917	1,498,758	607,830	890,928	2,569,300

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 01
 For Period 7 Ending November 30

15 FINANCE

Operating Expense (Fav + / Unfav -)

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
71110 SALARIES	65,583	79,726	(14,143)	459,083	461,563	(2,480)	787,000
71112 OVERTIME	0	142	(142)	0	255	(255)	0
71125 PART TIME HELP - PENSIONABLE	10,000	17,958	(7,958)	70,000	90,504	(20,504)	120,000
71127 PART TIME HELP - NON-PENSIONABLE	1,917	854	1,063	13,417	5,543	7,874	23,000
Personal Services	77,500	98,680	(21,180)	542,500	557,865	(15,365)	930,000
72430 EMPLOYEE HEALTH & LIFE	14,167	19,675	(5,509)	99,167	93,889	5,278	170,000
72435 POST EMPLOYMENT BENEFITS	417	0	417	2,917	0	2,917	5,000
72446 EMPLOYMENT COSTS	125	0	125	875	518	357	1,500
72480 FICA	6,000	6,429	(429)	42,000	40,564	1,436	72,000
72485 IMRF	9,083	11,641	(2,558)	63,583	65,726	(2,143)	109,000
Personal Services - Payroll Taxes & Benefits	29,792	37,745	(7,954)	208,542	200,697	7,844	357,500
72120 TELEPHONE COMMUNICATIONS	104	63	42	729	515	214	1,250
72130 TRAVEL EXPENSES	33	74	(41)	233	192	41	400
72140 TRAINING	258	0	258	1,808	170	1,638	3,100
72170 MEETINGS & CONFERENCES	704	2,236	(1,532)	4,926	7,100	(2,174)	8,445
72220 RECEPTION & MEALS	63	0	63	438	502	(64)	750
72655 SOFTWARE LICENSING & SUPPORT	2,515	0	2,515	17,605	8,597	9,009	30,180
72720 DUES & SUBSCRIPTIONS	474	0	474	3,316	2,411	905	5,685
72790 OTHER CONTRACTUAL SERV	7,083	0	7,083	49,583	1,035	48,548	85,000
Contractual Services	11,234	2,373	8,861	78,639	20,522	58,118	134,810
73110 OFFICE SUPPLIES	100	174	(74)	700	1,316	(616)	1,200
73590 BOOKS, MANUALS, REFERENCE	33	0	33	233	327	(94)	400
Commodities	133	174	(41)	933	1,643	(710)	1,600
	118,659	138,973	(20,314)	830,614	780,727	49,887	1,423,910

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 01
 For Period 7 Ending November 30

16 INFORMATION TECHNOLOGY
Operating Expense (Fav + / Unfav -)

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
71110 SALARIES	34,667	22,528	12,139	242,667	203,987	38,680	416,000
71127 PART TIME - NON-PENSIONABLE	1,167	1,182	(15)	8,167	1,182	6,985	14,000
Personal Services	35,833	23,710	12,123	250,833	205,169	45,664	430,000
72430 EMPLOYEE HEALTH & LIFE	7,917	4,547	3,369	55,417	38,890	16,527	95,000
72446 EMPLOYMENT COSTS	83	510	(427)	583	569	14	1,000
72480 FICA	2,758	1,735	1,023	19,308	15,132	4,176	33,100
72485 IMRF	4,167	2,681	1,486	29,167	24,274	4,892	50,000
Personal Services - Payroll Taxes & Benefits	14,925	9,473	5,452	104,475	78,865	25,610	179,100
72120 TELEPHONE COMMUNICATIONS	582	177	405	4,072	854	3,218	6,980
72127 MOBILE DATA COMMUNICATIONS	157	72	85	1,097	515	582	1,880
72130 TRAVEL EXPENSES	208	0	208	1,458	0	1,458	2,500
72140 TRAINING	1,242	0	1,242	8,692	5,995	2,697	14,900
72170 MEETINGS & CONFERENCES	125	0	125	875	0	875	1,500
72220 RECEPTION & MEALS	17	0	17	117	0	117	200
72540 R & M - MOTOR VEHICLES	83	0	83	583	18	565	1,000
72565 R&M - COMPUTER EQUIPMENT	1,083	0	1,083	7,583	2,565	5,019	13,000
72567 R&M- MOBILE DATA EQUIPMENT	42	0	42	292	26	266	500
72650 CONTRACT SERVICE - TECHNOLOGY	10,192	2,843	7,349	71,342	20,916	50,425	122,300
72652 CONTRACT SERVICE - GIS	10,928	18,451	(7,523)	76,493	60,830	15,663	131,131
72655 SOFTWARE LICENSING & SUPPORT	12,728	1,370	11,358	89,095	67,369	21,727	152,735
72720 DUES & SUBSCRIPTIONS	92	0	92	642	300	342	1,100
72756 SERVICE CONTRACTS-COMPUTER EQUIP	7,000	3,641	3,359	49,000	20,081	28,919	84,000
72790 OTHER CONTRACTUAL SERV	833	0	833	5,833	0	5,833	10,000
Contractual Services	45,311	26,553	18,758	317,174	179,468	137,705	543,726
73110 OFFICE SUPPLIES	42	0	42	292	149	143	500
73530 GASOLINE	37	0	37	257	0	257	440
73590 BOOKS, MANUALS, REFERENCE	21	0	21	146	0	146	250
73870 OTHER OPERATING SUPPLIES	83	0	83	583	0	583	1,000
Commodities	183	0	183	1,278	149	1,129	2,190
74128 COMPUTER EQUIPMENT	9,017	2,748	6,268	63,117	32,046	31,070	108,200
Equipment - Not Capitalized	9,017	2,748	6,268	63,117	32,046	31,070	108,200
	105,268	62,485	42,783	736,876	495,698	241,178	1,263,216

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 01
 For Period 7 Ending November 30

17 POLICE

Operating Expense (Fav + / Unfav -)

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
71110 SALARIES	801,250	981,203	(179,953)	5,608,750	5,364,221	244,529	9,615,000
71112 OVERTIME	144,108	167,865	(23,756)	1,008,758	1,257,569	(248,810)	1,729,300
71121 SALARIES - ADMIN	55,333	69,069	(13,735)	387,333	386,573	760	664,000
71125 PART TIME HELP - PENSIONABLE	20,833	17,690	3,143	145,833	99,823	46,010	250,000
71127 PART TIME HELP - NON-PENSIONABLE	23,813	30,071	(6,258)	166,688	147,565	19,122	285,750
71130 WAGES - CROSSING GUARDS	18,000	26,475	(8,475)	126,000	108,068	17,932	216,000
Personal Services	1,063,338	1,292,373	(229,036)	7,443,363	7,363,819	79,543	12,760,050
72430 EMPLOYEE HEALTH & LIFE	183,729	193,727	(9,998)	1,286,104	1,003,482	282,622	2,204,750
72435 POST EMPLOYMENT BENEFITS	37,000	23,954	13,046	259,000	175,006	83,994	444,000
72446 EMPLOYMENT COSTS	417	0	417	2,917	256	2,661	5,000
72480 FICA/MEDICARE	25,279	28,845	(3,566)	176,954	173,131	3,823	303,350
72485 IMRF	11,933	12,547	(614)	83,533	70,762	12,771	143,200
73610 UNIFORMS	4,969	558	4,411	34,781	21,494	13,287	59,625
Personal Services - Payroll Taxes & Benefits	263,327	259,631	3,696	1,843,290	1,444,132	399,158	3,159,925
72110 POSTAGE	1,000	19	981	7,000	4,107	2,893	12,000
72120 TELEPHONE COMMUNICATIONS	5,555	6,134	(579)	38,885	43,113	(4,228)	66,660
72122 WIRELESS FIRE ALARM	69	0	69	481	0	481	825
72125 PAGERS	17	69	(52)	119	411	(292)	204
72127 MOBILE DATA COMMUNICATIONS	2,248	2,137	111	15,735	14,994	741	26,974
72130 TRAVEL EXPENSES	1,375	0	1,375	9,625	1,726	7,899	16,500
72140 TRAINING	13,730	5,135	8,595	96,107	44,569	51,538	164,755
72143 TUITION REIMBURSEMENT	250	0	250	1,750	0	1,750	3,000
72170 MEETINGS & CONFERENCES	2,026	725	1,301	14,181	9,346	4,835	24,310
72220 RECEPTION & MEALS	550	123	427	3,850	1,324	2,526	6,600
72240 ANIMAL CARE	1,197	162	1,035	8,377	2,311	6,065	14,360
72310 PRINTING	1,417	795	621	9,917	8,099	1,818	17,000
72340 PHOTOGRAPHY	100	0	100	700	20	680	1,200
72345 MICROFILM/DIGITAL IMAGING	458	13	445	3,208	4,194	(985)	5,500
72517 CABLE SERVICES	35	51	(16)	245	293	(48)	420
72530 R&M-MACHINERY & EQUIPMENT	1,101	1,607	(506)	7,709	1,753	5,956	13,215
72540 R&M-MOTOR VEHICLES	6,250	6,715	(465)	43,750	50,628	(6,878)	75,000
72550 R&M-RADIOS	833	0	833	5,833	1,824	4,009	10,000
72552 R&M CAMERA/MONITORING SYSTEMS	175	0	175	1,225	0	1,225	2,100
72565 R&M - COMPUTER EQUIPMENT	750	370	380	5,250	1,843	3,407	9,000
72567 R&M- MOBILE DATA EQUIPMENT	458	0	458	3,208	171	3,038	5,500
72631 RENT - ANTENNA SITE	0	0	0	0	6,138	(6,138)	0
72655 SOFTWARE LICENSING & SUPPORT	15,747	18,231	(2,484)	110,230	85,436	24,793	188,965
72710 TOWEL & LAUNDRY SERVICE	83	0	83	583	275	308	1,000
72720 DUES & SUBSCRIPTIONS	2,515	70	2,445	17,608	10,723	6,885	30,185
72750 CONTRACT SERVICES	9,504	3,441	6,063	66,529	95,507	(28,978)	114,050
72753 TOWING SERVICE	250	250	0	1,750	300	1,450	3,000
72756 SERVICE CONTRACTS-COMPUTER EQUIP	775	0	775	5,425	0	5,425	9,300
72852 INVESTIGATION SERVICES	750	310	439	5,247	2,733	2,514	8,995
72855 MEDICAL SERVICES	267	0	267	1,867	(28)	1,895	3,200
72860 VEHICLE LICENSES	250	101	149	1,750	1,916	(166)	3,000
72974 EMPLOYEE RECOGNITIONS	646	930	(284)	4,521	930	3,591	7,750
73870 ACCREDITATION EXPENSES	958	0	958	6,708	0	6,708	11,500
73875 GRANT EXPENDITURES	25	0	25	175	90	85	300
Contractual Services	71,364	47,389	23,975	499,548	394,745	104,803	856,368
72230 PRISONER CARE	395	163	232	2,765	2,699	66	4,740
73110 OFFICE SUPPLIES	1,863	2,267	(404)	13,038	9,575	3,463	22,350
73315 CONFECTIONARY SUPPLIES	167	6	161	1,167	280	887	2,000
73410 EXPENDABLE TOOLS	42	0	42	292	464	(173)	500
73530 GASOLINE	17,850	13,095	4,755	124,950	104,712	20,238	214,200
73535 OIL	375	0	375	2,625	809	1,816	4,500
73550 CHEMICAL SUPPLIES	1,817	0	1,817	12,717	9,905	2,812	21,800
73560 TIRES & TUBES	1,250	0	1,250	8,750	4,110	4,640	15,000
73570 ELECTRICAL SUPPLIES	133	21	112	933	174	759	1,600
73590 BOOKS/MANUALS/BROCHURES	222	83	139	1,552	763	789	2,660

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 01
 For Period 7 Ending November 30

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
73600 POLICE OPERATING EXPENSE	9,415	315	9,100	65,905	46,999	18,906	112,980
73760 AMMUNITION & TARGETS	2,896	4,300	(1,404)	20,271	17,551	2,719	34,750
73830 SIGNS & SIGN MATERIALS	42	0	42	292	761	(469)	500
Commodities	36,465	20,250	16,215	255,255	198,802	56,453	437,580
74618 PD BODY ARMOR	1,283	748	535	8,983	14,410	(5,426)	15,400
Equipment - Not Capitalized	1,283	748	535	8,983	14,410	(5,426)	15,400
	1,435,777	1,620,392	(184,615)	10,050,438	9,415,907	634,532	17,229,323

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 01
 For Period 7 Ending November 30

19 FIRE DEPARTMENT

Operating Expense (Fav + / Unfav -)

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
71110 SALARIES	43,250	59,144	(15,894)	302,750	317,504	(14,754)	519,000
71112 OVERTIME	27,750	31,669	(3,919)	194,250	176,734	17,516	333,000
71125 PART TIME HELP - PENSIONABLE	258,258	302,091	(43,833)	1,807,808	1,644,330	163,478	3,099,100
71127 PART TIME - NON-PENSIONABLE	27,292	48,343	(21,051)	191,042	222,987	(31,946)	327,500
Personal Services	356,550	441,247	(84,697)	2,495,850	2,361,555	134,295	4,278,600
72430 EMPLOYEE HEALTH & LIFE	16,167	17,817	(1,650)	113,167	86,357	26,810	194,000
72435 POST EMPLOYMENT BENEFITS	242	226	16	1,692	1,582	110	2,900
72446 EMPLOYMENT COSTS	2,304	0	2,304	16,129	409	15,720	27,650
72475 DEFERRED COMP CONTRIBUTION	1,750	2,159	(409)	12,250	10,241	2,009	21,000
72480 FICA	11,613	13,921	(2,309)	81,288	75,726	5,562	139,350
72485 IMRF	41,071	46,723	(5,653)	287,496	253,327	34,169	492,850
72490 DISABILITY INSURANCE	442	0	442	3,092	0	3,092	5,300
73610 UNIFORMS	6,163	2,982	3,181	43,138	35,529	7,609	73,950
Personal Services - Payroll Taxes & Benefits	79,750	83,829	(4,079)	558,250	463,171	95,079	957,000
72110 POSTAGE	171	242	(71)	1,196	949	247	2,050
72120 TELEPHONE COMMUNICATIONS	1,806	2,269	(463)	12,644	15,164	(2,521)	21,675
72122 WIRELESS FIRE ALARM	358	0	358	2,508	0	2,508	4,300
72125 PAGERS	292	0	292	2,042	20	2,022	3,500
72127 MOBILE DATA COMMUNICATIONS	835	648	187	5,845	4,696	1,149	10,020
72130 TRAVEL EXPENSE	874	0	874	6,119	472	5,647	10,490
72140 TRAINING	1,385	1,080	305	9,695	2,860	6,835	16,620
72145 TRAINING TUITION	4,019	750	3,269	28,134	7,343	20,791	48,230
72150 MEDICAL EXAMS/PHYSICALS	83	0	83	583	2,667	(2,084)	1,000
72170 MEETINGS & CONFERENCES	908	1,030	(122)	6,358	1,730	4,628	10,900
72220 RECEPTION & MEALS	783	254	529	5,483	3,779	1,704	9,400
72310 PRINTING	375	253	122	2,625	995	1,630	4,500
72340 PHOTOGRAPHY	17	0	17	117	0	117	200
72345 MICROFILM/DIGITAL IMAGING	204	0	204	1,429	445	984	2,450
72517 CABLE SERVICES	146	0	146	1,024	537	487	1,756
72520 R & M - BUILDINGS/STRUCT	2,136	0	2,136	14,951	6,777	8,174	25,630
72524 REPAIR & REPL FURNITURE & FIXTURES	1,475	0	1,475	10,325	7,976	2,349	17,700
72530 R & M - MACHINERY & EQ	1,992	389	1,603	13,945	6,052	7,892	23,905
72535 R&M FIRE EXTINGUISHERS	250	0	250	1,750	38	1,713	3,000
72540 R & M - MOTOR VEHICLES	12,750	17,576	(4,826)	89,250	92,884	(3,634)	153,000
72550 R & M RADIOS	1,292	0	1,292	9,042	6,928	2,113	15,500
72552 R&M CAMERA/MONITORING SYSTEMS	250	0	250	1,750	1,047	703	3,000
72560 R & M - OFFICE EQUIPMENT	42	0	42	292	8	284	500
72565 R&M - COMPUTER EQUIPMENT	208	0	208	1,458	838	620	2,500
72567 R&M- MOBILE DATA EQUIPMENT	375	0	375	2,625	0	2,625	4,500
72570 R & M - TIRES & TUBES	2,250	0	2,250	15,750	23,607	(7,857)	27,000
72578 R&M AIRPAKS	2,067	143	1,924	14,467	4,603	9,864	24,800
72631 RENT - ANTENNA SITE	0	0	0	0	5,115	(5,115)	0
72644 CART EXPENSES	375	0	375	2,625	139	2,486	4,500
72655 SOFTWARE LICENSING & SUPPORT	7,005	0	7,005	49,035	28,474	20,561	84,060
72710 TOWEL & LAUNDRY SERVICES	83	0	83	583	160	423	1,000
72720 DUES & SUBSCRIPTIONS	1,278	240	1,038	8,945	6,913	2,033	15,335
72750 SERVICE CONTRACTS	2,202	153	2,049	15,412	16,904	(1,493)	26,420
72756 SERVICE CONTRACTS-COMPUTER EQUIP	500	0	500	3,500	0	3,500	6,000
72846 TESTING SERVICES	833	0	833	5,833	826	5,007	10,000
72974 EMPLOYEE RECOGNITIONS	667	62	605	4,667	4,062	605	8,000
73872 KNOX BOX MAINTENANCE	42	0	42	292	0	292	500
73880 ACCREDITATION EXPENSES	1,108	0	1,108	7,758	1,200	6,558	13,300
Contractual Services	51,437	25,089	26,348	360,057	256,208	103,850	617,241
72421 LIABILITY INSURANCE	350	0	350	2,450	0	2,450	4,200
Contractual Services - Risk Management	350	0	350	2,450	0	2,450	4,200
73110 OFFICE SUPPLIES	825	309	516	5,775	3,789	1,986	9,900
73115 MEDICAL SUPPLIES	1,333	968	365	9,333	4,097	5,237	16,000
73410 EXPENDABLE TOOLS	1,250	1,427	(177)	8,750	3,899	4,851	15,000
73530 GASOLINE	1,171	1,074	98	8,199	6,142	2,056	14,055

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 01
 For Period 7 Ending November 30

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
73535 OIL	63	129	(66)	438	129	309	750
73540 MISCELLANEOUS FUELS	83	16	67	583	522	62	1,000
73545 DIESEL	2,583	2,266	318	18,083	15,609	2,474	31,000
73555 HAZARDOUS MATERIAL SUPPLIES	250	0	250	1,750	28	1,722	3,000
73580 JANITORIAL SUPPLIES	1,083	638	445	7,583	4,240	3,344	13,000
73585 FIRE STATION SUPPLIES	117	0	117	817	684	133	1,400
73595 PAMPHLETS	125	0	125	875	0	875	1,500
73605 FIRE SAFETY/ED PROGRAMS SUPPLIES	746	0	746	5,221	7,377	(2,156)	8,950
73606 CPR SUPPLIES	694	522	172	4,859	2,770	2,089	8,330
73615 FIRE INVESTIGATIONS EQUIP/SUPPLIES	83	0	83	583	0	583	1,000
73845 SAFETY SUPPLIES	250	0	250	1,750	0	1,750	3,000
73870 OTHER OPERATING SUPPLIES	1,113	426	686	7,788	5,994	1,794	13,350
Commodities	11,770	7,775	3,994	82,387	55,278	27,109	141,235
74184 HOSE	625	0	625	4,375	7,208	(2,833)	7,500
74604 THERMAL IMAGING CAMERA/GAS DETECTC	917	0	917	6,417	525	5,892	11,000
74614 AIRPACK MASKS	848	0	848	5,935	494	5,441	10,175
74619 BUNKER GEAR	8,333	63	8,271	58,333	853	57,481	100,000
Equipment - Not Capitalized	10,723	63	10,660	75,060	9,080	65,980	128,675
	510,579	558,003	(47,423)	3,574,055	3,145,291	428,764	6,126,951

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 01
 For Period 7 Ending November 30

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
21 EMERGENCY MANAGEMENT AGEN							
Operating Expense (Fav + / Unfav -)							
71110 SALARIES	109,789	125,925	(16,135)	768,525	694,151	74,374	1,317,471
71112 OVERTIME	19,167	25,444	(6,277)	134,167	120,415	13,751	230,000
71125 PART TIME HELP - PENSIONABLE	6,667	0	6,667	46,667	13,055	33,611	80,000
71127 PART TIME - NON-PENSIONABLE	8,967	7,088	1,878	62,767	57,656	5,111	107,600
Personal Services	144,589	158,457	(13,867)	1,012,125	885,277	126,847	1,735,071
72430 EMPLOYEE HEALTH & LIFE	29,174	30,041	(867)	204,219	156,803	47,416	350,090
72435 POST EMPLOYMENT BENEFITS	350	295	55	2,450	2,117	333	4,200
72446 EMPLOYMENT COSTS	167	0	167	1,167	118	1,049	2,000
72480 FICA	11,025	11,750	(725)	77,178	66,662	10,516	132,305
72485 IMRF	16,457	18,030	(1,573)	115,202	98,556	16,646	197,489
73610 UNIFORMS	263	35	228	1,843	330	1,513	3,160
Personal Services - Payroll Taxes & Benefits	57,437	60,152	(2,715)	402,059	324,587	77,472	689,244
72110 POSTAGE	25	0	25	175	1	175	300
72120 TELEPHONE COMMUNICATIONS	628	371	257	4,393	2,725	1,667	7,530
72127 MOBILE DATA COMMUNICATIONS	228	378	(150)	1,596	1,637	(41)	2,736
72130 TRAVEL EXPENSE	117	58	58	817	163	654	1,400
72140 TRAINING	1,251	45	1,206	8,758	624	8,134	15,014
72150 MEDICAL EXAMS/DRUG TESTS	42	0	42	292	0	292	500
72170 MEETINGS & CONFERENCES	1,162	292	870	8,135	1,965	6,170	13,945
72220 RECEPTION & MEALS	267	102	164	1,867	891	975	3,200
72310 PRINTING	125	0	125	875	0	875	1,500
72330 LEGAL NOTICES & ADVERTISING	17	0	17	117	0	117	200
72530 R & M - MACHINERY & EQ	333	887	(554)	2,333	4,219	(1,885)	4,000
72540 R & M - MOTOR VEHICLES	1,027	3,644	(2,617)	7,190	10,945	(3,755)	12,325
72550 R&M COMM RADIO EQUIP	333	0	333	2,333	248	2,085	4,000
72565 R&M - COMPUTER EQUIPMENT	333	0	333	2,333	103	2,231	4,000
72575 R & M SIRENS	643	0	643	4,500	6,330	(1,830)	7,715
72655 SOFTWARE LICENSING & SUPPORT	8,550	0	8,550	59,847	78,154	(18,307)	102,595
72720 DUES & SUBSCRIPTIONS	203	0	203	1,420	3,894	(2,474)	2,435
72750 SERVICE CONTRACTS	158	0	158	1,108	2,115	(1,007)	1,900
72756 SERVICE CONTRACTS-COMPUTER EQUIP	758	0	758	5,308	0	5,308	9,100
72792 EMERGENCY DISASTER PLAN	250	0	250	1,750	0	1,750	3,000
72795 WEATHER COMPUTER SERVICE	42	0	42	292	0	292	500
72856 AMBULANCE SERVICE	56,333	36,478	19,856	394,333	270,310	124,024	676,000
72974 EMPLOYEE RECOGNITIONS	63	0	63	438	0	438	750
72988 MARKETING/RECRUITMENT	167	0	167	1,167	0	1,167	2,000
Contractual Services	73,054	42,254	30,800	511,376	384,324	127,052	876,645
73110 OFFICE SUPPLIES	815	1,000	(184)	5,708	3,820	1,888	9,785
73530 GASOLINE	446	373	73	3,124	3,486	(363)	5,355
73535 OIL	42	0	42	292	0	292	500
73590 BOOKS/MANUALS/BROCHURES	63	0	63	438	212	226	750
73593 PUBLIC INFORMATION	250	0	250	1,750	0	1,750	3,000
73870 OTHER OPERATING SUPPLIES	392	0	392	2,742	654	2,087	4,700
Commodities	2,008	1,373	635	14,053	8,172	5,880	24,090
	277,088	262,235	14,853	1,939,613	1,602,361	337,252	3,325,050

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 01
 For Period 7 Ending November 30

26 PUBLIC WORKS

Operating Expense (Fav + / Unfav -)

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
71110 SALARIES	225,267	286,394	(61,127)	1,576,867	1,499,648	77,219	2,703,200
71112 OVERTIME	24,654	13,576	11,078	172,579	65,646	106,933	295,850
71125 PART TIME HELP - PENSIONABLE	3,417	4,582	(1,165)	23,917	31,791	(7,875)	41,000
71127 PART TIME - NON-PENSIONABLE	13,942	7,125	6,817	97,592	73,489	24,102	167,300
Personal Services	267,279	311,677	(44,398)	1,870,954	1,670,574	200,380	3,207,350
72430 EMPLOYEE HEALTH & LIFE	55,563	63,148	(7,585)	388,938	321,818	67,119	666,750
72435 POST EMPLOYMENT BENEFITS	5,433	4,772	661	38,033	34,220	3,813	65,200
72446 EMPLOYMENT COSTS	608	59	549	4,258	5,544	(1,286)	7,300
72480 FICA	19,871	23,024	(3,152)	139,099	124,505	14,594	238,456
72485 IMRF	30,353	36,294	(5,941)	212,469	188,661	23,808	364,232
73610 UNIFORMS	513	125	388	3,588	5,010	(1,422)	6,150
Personal Services - Payroll Taxes & Benefits	112,341	127,422	(15,081)	786,385	679,758	106,627	1,348,088
72110 POSTAGE	142	0	142	992	0	992	1,700
72120 TELEPHONE COMMUNICATIONS	2,022	1,699	323	14,152	13,490	662	24,260
72122 WIRELESS FIRE ALARM	544	0	544	3,809	982	2,827	6,530
72125 PAGERS	10	8	2	70	50	20	120
72127 MOBILE DATA COMMUNICATIONS	843	756	87	5,903	5,171	733	10,120
72140 TRAINING	3,708	0	3,708	25,958	4,381	21,578	44,500
72143 TUITION REIMBURSEMENT	1,250	0	1,250	8,750	0	8,750	15,000
72170 MEETINGS & CONFERENCES	158	86	72	1,108	546	562	1,900
72220 RECEPTION & MEALS	192	0	192	1,342	1,188	154	2,300
72266 VEHICLE INSPECTIONS	350	193	157	2,450	3,399	(949)	4,200
72310 PRINTING	606	969	(362)	4,244	1,019	3,225	7,275
72330 LEGAL NOTICES & ADVERTISING	333	283	50	2,333	3,044	(711)	4,000
72513 UTILITY LOCATING SERVICE	583	238	346	4,083	1,104	2,979	7,000
72517 CABLE SERVICES	23	40	(17)	161	278	(117)	276
72520 R & M - BUILDINGS/STRUCT	10,025	16,518	(6,493)	70,175	81,507	(11,332)	120,300
72523 R&M - SIDEWALKS/PAVERS	1,750	0	1,750	12,250	28,178	(15,928)	21,000
72525 CUSTODIAL SERVICES	7,167	0	7,167	50,167	2,670	47,497	86,000
72526 R & M - DRAINAGE	3,792	0	3,792	26,542	189	26,353	45,500
72527 STREETPRINT MAINTENANCE	5,833	0	5,833	40,833	0	40,833	70,000
72530 R & M - MACHINERY & EQ	10,858	5,954	4,904	76,008	65,300	10,708	130,300
72535 R&M FIRE EXTINGUISHERS	250	0	250	1,750	1,828	(78)	3,000
72540 R & M - MOTOR VEHICLES	4,583	6,241	(1,658)	32,083	29,932	2,152	55,000
72550 R & M - RADIOS	104	0	104	729	0	729	1,250
72552 R&M CAMERA/MONITORING SYSTEMS	3,058	0	3,058	21,408	3,718	17,690	36,700
72565 R&M - COMPUTER EQUIPMENT	167	0	167	1,167	169	998	2,000
72630 RENT	625	0	625	4,375	0	4,375	7,500
72655 SOFTWARE LICENSING & SUPPORT	7,914	7,390	524	55,399	51,077	4,322	94,970
72710 TOWEL & LAUNDRY SERVICES	133	0	133	933	415	518	1,600
72720 DUES & SUBSCRIPTIONS	220	0	220	1,537	2,216	(679)	2,635
72735 DRUG TESTING	138	0	138	963	276	687	1,650
72750 SERVICE CONTRACTS	738	298	440	5,168	7,220	(2,051)	8,860
72775 R & M - TRAFFIC SIGNALS	4,132	2,059	2,073	28,923	22,606	6,317	49,582
72777 PHONE SYSTEM MAINTENANCE	2,500	325	2,175	17,500	6,769	10,731	30,000
72779 SHOOTING RANGE MAINTENANCE	2,013	0	2,013	14,088	2,670	11,418	24,150
72785 CONTRACT SNOW REMOVAL	38,425	20,925	17,500	268,975	20,925	248,050	461,100
72790 OTHER CONTRACTUAL SVCS	18,744	(101)	18,845	131,209	140,701	(9,492)	224,930
72854 INSPECTION FEES	225	0	225	1,575	0	1,575	2,700
72860 VEHICLE LICENSE	58	51	7	408	320	89	700
72870 SOIL TESTING	250	0	250	1,750	0	1,750	3,000
72881 CONTRACT LANDSCAPE MAINTENANCE	45,164	78,671	(33,507)	316,149	433,743	(117,593)	541,970
72890 REFUSE DISPOSAL	4,583	12,289	(7,706)	32,083	58,490	(26,407)	55,000
72974 EMPLOYEE RECOGNITIONS	417	0	417	2,917	343	2,574	5,000
75200 SIDEWALK REPR/REPL/ADDL	15,417	805	14,612	107,917	5,049	102,867	185,000
75406 CRACK SEALING	15,417	4,498	10,918	107,917	4,498	103,418	185,000
75802 STRIPING	11,250	0	11,250	78,750	67,387	11,363	135,000
Contractual Services	226,715	160,196	66,519	1,587,004	1,072,849	514,155	2,720,578
72840 ENGINEERING	7,167	2,398	4,769	50,167	5,179	44,988	86,000

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 01
 For Period 7 Ending November 30

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
72847 PLANNING SERVICES	11,497	16,939	(5,442)	80,477	99,415	(18,938)	137,960
Contractual Services - Professional Services	18,663	19,336	(673)	130,643	104,594	26,050	223,960
72510 ELECTRICITY	26,311	6,385	19,925	184,176	131,141	53,035	315,730
72511 NATURAL GAS	5,675	3,866	1,809	39,725	20,421	19,304	68,100
72512 WATER & SEWER	5,371	3,766	1,605	37,596	25,892	11,704	64,450
Contractual Services - Utilities	37,357	14,017	23,339	261,497	177,453	84,043	448,280
73110 OFFICE SUPPLIES	575	486	89	4,025	3,358	667	6,900
73112 FLAGS/BANNERS	833	3,008	(2,174)	5,833	5,505	328	10,000
73115 CONFECTIONARY SUPPLIES	283	709	(425)	1,983	2,346	(363)	3,400
73117 FIRST AID SUPPLIES	58	0	58	408	56	353	700
73410 EXPENDABLE TOOLS	917	2,001	(1,084)	6,417	7,311	(895)	11,000
73520 KEROSENE & LP GAS	58	0	58	408	135	274	700
73530 GASOLINE	3,503	2,604	899	24,520	20,483	4,038	42,035
73535 OIL	433	379	54	3,033	1,708	1,325	5,200
73545 DIESEL FUEL	4,775	4,663	112	33,427	15,107	18,320	57,304
73550 CHEMICAL SUPPLIES	388	0	388	2,713	269	2,444	4,650
73560 TIRES & TUBES	1,125	639	487	7,875	6,787	1,088	13,500
73570 ELECTRICAL SUPPLIES	9,167	1,171	7,996	64,167	34,795	29,372	110,000
73580 JANITORIAL SUPPLIES	1,583	1,712	(129)	11,083	19,753	(8,670)	19,000
73590 BOOKS/MANUALS/BROCHURES	142	0	142	992	0	992	1,700
73620 PAINT SUPPLIES	729	168	561	5,104	4,103	1,001	8,750
73625 LANE MARKING SUPPLIES	2,250	0	2,250	15,750	543	15,207	27,000
73630 PLUMBING SUPPLIES	175	0	175	1,225	706	519	2,100
73680 LANDSCAPING MATERIALS	2,375	1,720	655	16,625	14,177	2,448	28,500
73681 RETENTION MAINTENANCE	1,167	0	1,167	8,167	1,460	6,707	14,000
73730 WELDING SUPPLIES	125	138	(13)	875	1,745	(870)	1,500
73770 CONCRETE	1,750	0	1,750	12,250	8,342	3,908	21,000
73780 ASPHALT	1,000	2,854	(1,854)	7,000	6,145	855	12,000
73790 SEWER TILE/CULV & REL SP	1,042	468	574	7,292	3,771	3,521	12,500
73810 SALT FOR ICE CONTROL	40,417	18,464	21,952	282,917	45,246	237,670	485,000
73812 ORGANIC DEICER	5,700	0	5,700	39,900	0	39,900	68,400
73830 SIGNS & SIGN MATERIALS	3,333	3,123	211	23,333	8,828	14,505	40,000
73840 HARDWARE	1,133	119	1,015	7,933	5,775	2,158	13,600
73845 SAFETY SUPPLIES	1,167	1,121	46	8,167	6,066	2,101	14,000
73860 SAND, GRAVEL & ROCK	1,250	1,187	63	8,750	6,221	2,529	15,000
73870 OTHER OPERATING SUPPLIES	1,867	50	1,816	13,067	18,019	(4,952)	22,400
75630 TREES REPL/ADDL	10,000	0	10,000	70,000	101	69,899	120,000
Commodities	99,320	46,782	52,538	695,239	248,860	446,379	1,191,839
74110 FURNITURE REPR/REPL	1,667	1,380	287	11,667	10,815	851	20,000
Equipment - Not Capitalized	1,667	1,380	287	11,667	10,815	851	20,000
	763,341	680,810	82,531	5,343,389	3,964,904	1,378,485	9,160,095

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 01
 For Period 7 Ending November 30

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
33 COMMUNITY DEVELOPMENT							
Operating Expense (Fav + / Unfav -)							
71110 SALARIES	95,683	107,240	(11,557)	669,783	604,583	65,200	1,148,200
71112 OVERTIME	42	253	(211)	292	2,976	(2,684)	500
71125 PART TIME HELP - PENSIONABLE	5,583	7,062	(1,478)	39,083	34,181	4,903	67,000
Personal Services	101,308	114,555	(13,247)	709,158	641,740	67,419	1,215,700
72430 EMPLOYEE HEALTH & LIFE	27,908	21,341	6,568	195,358	117,246	78,113	334,900
72435 POST EMPLOYMENT BENEFITS	1,000	816	184	7,000	5,776	1,224	12,000
72446 EMPLOYMENT COSTS	250	0	250	1,750	295	1,455	3,000
72480 FICA	7,483	8,525	(1,042)	52,383	47,782	4,602	89,800
72485 IMRF	12,058	13,632	(1,574)	84,408	76,236	8,172	144,700
73610 UNIFORMS	50	0	50	350	125	225	600
Personal Services - Payroll Taxes & Benefits	48,750	44,314	4,436	341,250	247,460	93,790	585,000
72110 POSTAGE	354	0	354	2,479	448	2,032	4,250
72120 TELEPHONE COMMUNICATIONS	564	436	128	3,949	3,361	588	6,770
72127 MOBILE DATA COMMUNICATIONS	467	324	143	3,267	2,401	866	5,600
72130 TRAVEL EXPENSES	542	130	412	3,792	3,992	(201)	6,500
72140 TRAINING	914	60	854	6,396	920	5,476	10,965
72170 MEETINGS & CONFERENCES	467	330	137	3,270	2,774	495	5,605
72220 RECEPTION & MEALS	125	0	125	875	210	665	1,500
72310 PRINTING	358	0	358	2,508	520	1,989	4,300
72330 LEGAL NOTICES & ADVERTISING	292	629	(337)	2,042	3,302	(1,260)	3,500
72345 MICROFILM/DIGITAL IMAGING	333	0	333	2,333	306	2,027	4,000
72540 R&M - MOTOR VEHICLES	500	234	266	3,500	3,126	374	6,000
72565 R&M - COMPUTER EQUIPMENT	83	0	83	583	1,293	(709)	1,000
72655 SOFTWARE LICENSING & SUPPORT	6,912	0	6,912	48,385	3,418	44,966	82,945
72710 TOWEL & LAUNDRY SERVICES	25	0	25	175	93	82	300
72720 DUES & SUBSCRIPTIONS	2,242	1,354	888	15,695	18,272	(2,577)	26,905
72743 DEMOLITION COSTS	4,167	0	4,167	29,167	0	29,167	50,000
72744 PROPERTY MAINTENANCE	1,250	0	1,250	8,750	13,788	(5,038)	15,000
72750 SERVICE CONTRACTS	13,125	9,519	3,606	91,875	100,124	(8,249)	157,500
72790 OTHER CONTRACTUAL SERVICES	14,875	38,036	(23,161)	104,125	109,789	(5,664)	178,500
72844 SPRINKLER REVIEW FEES	1,250	600	650	8,750	3,500	5,250	15,000
72853 ELEVATOR INSPECTIONS	1,667	0	1,667	11,667	8,092	3,575	20,000
72954 PROGRAMS/EVENTS	1,417	0	1,417	9,917	1,600	8,317	17,000
Contractual Services	51,928	51,651	278	363,498	281,328	82,170	623,140
72840 ENGINEERING SERVICES	5,000	977	4,024	35,000	5,304	29,697	60,000
72841 ARCHITECTURAL FEES	417	0	417	2,917	0	2,917	5,000
72847 PLANNING SERVICES	1,250	660	590	8,750	3,135	5,615	15,000
Contractual Services - Professional Services	6,667	1,637	5,030	46,667	8,439	38,228	80,000
72530 GASOLINE	106	0	106	744	0	744	1,275
73110 OFFICE SUPPLIES	692	11	681	4,842	2,722	2,119	8,300
73115 CONFECTIONARY SUPPLIES	46	6	40	321	551	(230)	550
73530 GASOLINE	513	384	129	3,588	2,683	904	6,150
73590 BOOKS/MANUALS/BROCHURES	108	135	(27)	758	852	(94)	1,300
73870 OTHER OPERATING SUPPLIES	268	48	220	1,878	48	1,830	3,220
Commodities	1,733	584	1,149	12,130	6,857	5,274	20,795
	210,386	212,741	(2,354)	1,472,704	1,185,823	286,881	2,524,635

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 01
 For Period 7 Ending November 30

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
35 MARKETING/COMMUNICATIONS							
Operating Expense (Fav + / Unfav -)							
71110 SALARIES	9,500	13,002	(3,502)	66,500	78,083	(11,583)	114,000
71125 PART TIME HELP - PENSIONABLE	20,750	24,964	(4,214)	145,250	132,496	12,754	249,000
71127 PART TIME HELP - NON-PENSIONABLE	2,000	1,694	306	14,000	11,274	2,726	24,000
Personal Services	32,250	39,660	(7,410)	225,750	221,853	3,897	387,000
72430 EMPLOYEE HEALTH & LIFE	1,688	1,818	(130)	11,813	9,317	2,495	20,250
72446 EMPLOYMENT COSTS	83	0	83	583	0	583	1,000
72480 FICA	2,603	3,014	(410)	18,223	16,885	1,338	31,240
72485 IMRF	3,707	4,518	(811)	25,947	25,059	888	44,480
73610 UNIFORMS	83	0	83	583	0	583	1,000
Personal Services - Payroll Taxes & Benefits	8,164	9,350	(1,185)	57,149	51,261	5,888	97,970
72110 POSTAGE	125	0	125	875	166	709	1,500
72120 TELEPHONE COMMUNICATIONS	21	11	10	146	104	42	250
72127 MOBILE DATA COMMUNICATIONS	117	144	(27)	817	828	(12)	1,400
72130 TRAVEL EXPENSE	208	0	208	1,458	0	1,458	2,500
72170 MEETINGS & CONFERENCES	1,292	0	1,292	9,042	0	9,042	15,500
72220 RECEPTIONS & MEALS	167	0	167	1,167	372	794	2,000
72310 PRINTING	4,833	792	4,041	33,833	4,144	29,690	58,000
72530 R & M - EQUIPMENT	625	14	611	4,375	1,448	2,927	7,500
72560 OFFICE EQUIPMENT	333	0	333	2,333	58	2,275	4,000
72653 WEBSITE MAINTENANCE SERVICES	1,375	35	1,340	9,625	3,317	6,308	16,500
72655 SOFTWARE LICENSING & SUPPORT	1,043	0	1,043	7,300	8,073	(772)	12,515
72720 DUES & SUBSCRIPTIONS	250	400	(150)	1,750	2,611	(861)	3,000
72790 OTHER CONTRACTUAL SVCS	6,500	0	6,500	45,500	61,921	(16,421)	78,000
72923 MAIN STREET PROGRAMS	13,625	414	13,211	95,375	95,437	(62)	163,500
72954 SPECIAL EVENTS	7,683	32,528	(24,845)	53,783	40,141	13,643	92,200
72982 MUNICIPAL TV STATION	917	0	917	6,417	893	5,524	11,000
72985 TOURISM PROGRAMS	6,042	30	6,012	42,292	352	41,940	72,500
72991 ANNUAL REPORT	1,667	0	1,667	11,667	14,097	(2,430)	20,000
Contractual Services	46,822	34,369	12,453	327,755	233,963	93,792	561,865
73110 OFFICE SUPPLIES	417	0	417	2,917	831	2,086	5,000
73112 SEASONAL DECOR/BANNERS	11,250	11,050	200	78,750	17,490	61,260	135,000
73210 ITEMS FOR RESALE	833	567	267	5,833	7,762	(1,929)	10,000
73870 OTHER OPERATING SUPPLIES	417	0	417	2,917	502	2,414	5,000
Commodities	12,917	11,617	1,300	90,417	26,585	63,831	155,000
	100,153	94,996	5,157	701,070	533,662	167,409	1,201,835

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 01
 For Period 7 Ending November 30

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
41 COMMISSIONS							
Operating Expense (Fav + / Unfav -)							
71125 PART TIME HELP - PENSIONABLE	1,846	1,710	135	12,921	12,226	695	22,150
71127 PART TIME - NON-PENSIONABLE	2,763	3,272	(509)	19,338	15,297	4,041	33,150
Personal Services	4,608	4,982	(374)	32,258	27,523	4,736	55,300
72446 EMPLOYMENT COSTS	0	0	0	0	609	(609)	0
72480 FICA	364	381	(16)	2,549	2,105	444	4,370
72485 IMRF	254	204	50	1,776	1,460	316	3,045
Personal Services - Payroll Taxes & Benefits	618	584	34	4,325	4,174	151	7,415
72110 POSTAGE	235	0	235	1,648	458	1,190	2,825
72140 TRAINING	83	0	83	583	0	583	1,000
72170 MEETINGS & CONFERENCES	92	0	92	642	0	642	1,100
72220 RECEPTION & MEALS	583	196	387	4,083	204	3,880	7,000
72310 PRINTING & PUBLICATIONS	233	0	233	1,633	0	1,633	2,800
72330 LEGAL NOTICES & ADVERTISING	275	0	275	1,925	1,094	831	3,300
72630 RENT	83	0	83	583	0	583	1,000
72720 DUES & SUBSCRIPTIONS	152	0	152	1,062	810	252	1,820
72750 SERVICE CONTRACTS	50	651	(601)	350	651	(301)	600
72790 OTHER CONTRACTUAL SVCS	488	0	488	3,413	748	2,665	5,850
72846 TESTING SERVICES	2,917	2,632	285	20,417	15,892	4,525	35,000
72920 AWARDS & SCHOLARSHIPS	567	1,000	(433)	3,967	4,000	(33)	6,800
72921 HISTORIC SITES SUPPORT	417	0	417	2,917	0	2,917	5,000
72922 OVERSEAS MILITARY SUPPORT	8	0	8	58	0	58	100
72928 COMMEMORATIVE EQUIPMENT	833	0	833	5,833	700	5,133	10,000
72930 EDUCATION IN ART PUB BLG	288	0	288	2,013	1,201	811	3,450
72932 ARMED SERV REUNION BKFST	342	0	342	2,392	2,581	(190)	4,100
72934 VET/VOLUNTEER RECOG. PRG	83	0	83	583	0	583	1,000
72937 COMMUNITY CENTER	1,625	1,508	117	11,375	9,587	1,788	19,500
72954 PROGRAMS/EVENTS	671	0	671	4,696	970	3,726	8,050
72970 VET WELCOME HOME RECEIPT	83	0	83	583	0	583	1,000
72977 CLEAN UP PROGRAM	125	0	125	875	0	875	1,500
72981 DISCOVER TINLEY	2,763	33	2,729	19,338	33	19,304	33,150
72982 DISCOVER TINLEY TV PROD	154	300	(146)	1,079	300	779	1,850
Contractual Services	13,150	6,321	6,829	92,047	39,229	52,818	157,795
72841 ARCHITECT/PLANNING SRVCS	167	0	167	1,167	0	1,167	2,000
72850 LEGAL SERVICES	167	0	167	1,167	0	1,167	2,000
Contractual Services - Professional Services	333	0	333	2,333	0	2,333	4,000
73110 OFFICE SUPPLIES	113	52	61	788	399	389	1,350
73112 FLAGS/BANNERS	143	0	143	998	0	998	1,710
73830 SIGNS & SIGN MATERIALS	250	0	250	1,750	0	1,750	3,000
73870 OTHER CONTRACT SERVICES	163	0	163	1,138	135	1,003	1,950
Commodities	668	52	616	4,673	534	4,139	8,010
	19,377	11,939	7,438	135,637	71,460	64,177	232,520

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 01
 For Period 7 Ending November 30

42 VILLAGE BUS SERVICES

Operating Expense (Fav + / Unfav -)

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
71110 SALARIES	42	0	42	292	0	292	500
71125 PART TIME HELP - PENSIONABLE	1,967	0	1,967	13,767	9,273	4,493	23,600
71127 PART TIME HELP - NON-PENSIONABLE	1,342	2,402	(1,061)	9,392	7,226	2,166	16,100
Personal Services	3,350	2,402	948	23,450	16,499	6,951	40,200
72446 EMPLOYMENT COSTS	83	633	(550)	583	633	(50)	1,000
72480 FICA	258	184	75	1,808	1,262	546	3,100
72485 IMRF	217	0	217	1,517	1,092	425	2,600
Personal Services - Payroll Taxes & Benefits	558	817	(258)	3,908	2,987	921	6,700
72120 TELEPHONE COMMUNICATIONS	32	28	4	222	188	34	380
72266 VEHICLE INSPECTION	4	28	(24)	29	28	1	50
72540 R&M-MOTOR VEHICLES	125	0	125	875	325	550	1,500
72855 MEDICAL SERVICES	17	0	17	117	0	117	200
Contractual Services	178	56	122	1,243	541	702	2,130
73530 GASOLINE	0	3,160	(3,160)	0	3,160	(3,160)	0
73535 OIL	29	0	29	204	122	83	350
73545 DIESEL	477	(2,786)	3,263	3,337	0	3,337	5,720
73560 TIRES & TUBES	125	0	125	875	0	875	1,500
73870 OTHER OPERATING SUPPLIES	13	0	13	88	2	86	150
Commodities	643	374	270	4,503	3,283	1,220	7,720
	4,729	3,649	1,081	33,104	23,310	9,794	56,750

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 01
 For Period 7 Ending November 30

53 PACE BUS SERVICES

Operating Expense (Fav + / Unfav -)

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
71110 SALARIES	100	0	100	700	0	700	1,200
71125 PART TIME HELP - PENSIONABLE	3,675	3,931	(256)	25,725	23,062	2,663	44,100
71127 PART TIME HELP - NON-PENSIONABLE	2,677	4,100	(1,423)	18,737	21,992	(3,255)	32,120
Personal Services	6,452	8,031	(1,579)	45,162	45,053	108	77,420
72446 EMPLOYMENT COSTS	42	0	42	292	234	58	500
72480 FICA	475	614	(139)	3,325	3,447	(122)	5,700
72485 IMRF	500	468	32	3,500	2,732	768	6,000
Personal Services - Payroll Taxes & Benefits	1,017	1,082	(66)	7,117	6,413	704	12,200
72110 POSTAGE	1	0	1	6	2	4	10
72120 TELEPHONE COMMUNICATIONS	31	14	17	216	111	105	370
72266 VEHICLE INSPECTION	6	28	(22)	44	28	16	75
72310 PRINTING	15	26	(11)	102	26	76	175
72540 R & M - MOTOR VEHICLES	167	0	167	1,167	5,650	(4,484)	2,000
72750 SERVICE CONTRACTS	3	0	3	23	0	23	40
72855 MEDICAL SERVICES	71	0	71	496	301	195	850
Contractual Services	293	68	226	2,053	6,118	(4,065)	3,520
73530 GASOLINE	510	374	136	3,570	2,933	637	6,120
73535 OIL	8	0	8	58	75	(17)	100
73545 DIESEL	50	0	50	350	0	350	600
73560 TIRES & TUBES	67	0	67	467	0	467	800
73870 OTHER OPERATING SUPPLIES	8	0	8	58	40	19	100
Commodities	643	374	269	4,503	3,047	1,456	7,720
	8,405	9,555	(1,150)	58,835	60,632	(1,797)	100,860

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 01
 For Period 7 Ending November 30

96 TRANSFERS

Operating Expense (Fav + / Unfav -)

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
98080 TRANSFER TO POLICE PENSION	240,000	10,562	229,438	1,680,000	1,573,586	106,414	2,880,000
Personal Services - Payroll Taxes & Benefits	240,000	10,562	229,438	1,680,000	1,573,586	106,414	2,880,000
98030 TRANSFER TO CAPITAL IMPROVEMENT	65,646	0	65,646	459,521	30,326	429,195	787,750
98033 TRANSFER TO SURTAX CAPITAL IMPROVEM	144,167	0	144,167	1,009,167	0	1,009,167	1,730,000
98040 TRANSFER TO DEBT SERVICE	29,167	341,244	(312,077)	204,167	350,000	(145,833)	350,000
Transfer To	238,979	341,244	(102,264)	1,672,854	380,326	1,292,528	2,867,750
	478,979	351,806	127,173	3,352,854	1,953,912	1,398,943	5,747,750

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 01
 For Period 7 Ending November 30

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
97 ECONOMIC INCENTIVES							
Operating Expense (Fav + / Unfav -)							
79116 CODE COMPLIANCE INCENTIVE PROGRAM	0	0	0	0	5,375	(5,375)	0
79117 LANDSCAPE INCENTIVE PROGRAM	417	0	417	2,917	0	2,917	5,000
79118 SIGNAGE INCENTIVE PROGRAM	4,583	0	4,583	32,083	4,854	27,229	55,000
79121 SALES TAX RESERVE XVI MENARD	4,167	0	4,167	29,167	0	29,167	50,000
79125 SALES TAX RESERVE XX OH	5,229	0	5,229	36,604	30,326	6,278	62,750
79127 SALES TAX RESERVE - PANDUIT	500	0	500	3,500	0	3,500	6,000
79128 REAL ESTATE TAX RESERVE - PANDUIT	6,250	0	6,250	43,750	61,172	(17,422)	75,000
79129 SALES TAX RESERVE-TEC	56,667	0	56,667	396,667	238,750	157,917	680,000
79133 SALES TX RES-BROOKSIDE MKT PHASE II	12,500	0	12,500	87,500	73,778	13,722	150,000
79135 SALES TAX RES-ORLAND TOYOTA	1,667	0	1,667	11,667	0	11,667	20,000
79138 SALES TAX RESERVE-CADILLAC	6,667	0	6,667	46,667	0	46,667	80,000
79140 SALES TAX RESERVE-APPLE CHEVROLET	6,500	0	6,500	45,500	0	45,500	78,000
79142 REAL ESTATE TAX RESERVE - UGN	500	0	500	3,500	6,000	(2,500)	6,000
79143 SALES TAX RESERVE - CHRYSLER	30,000	0	30,000	210,000	340,378	(130,378)	360,000
79144 SALES TAX RESERVE - GREAT ESCAPE	4,167	0	4,167	29,167	0	29,167	50,000
Sales Tax Reserve	139,813	0	139,813	978,688	760,633	218,055	1,677,750
	139,813	0	139,813	978,688	760,633	218,055	1,677,750

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 01
 For Period 7 Ending November 30

98 CONTINGENCY
Operating Expense (Fav + / Unfav -)
 99000 CONTINGENCIES
 Contingency

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
	20,833	0	20,833	145,833	5,465	140,368	250,000
	20,833	0	20,833	145,833	5,465	140,368	250,000
	20,833	0	20,833	145,833	5,465	140,368	250,000
	\$(4,570,346)	\$(4,291,110)	\$ 279,236	\$(31,992,422)	\$(25,533,283)	\$ 6,459,139	\$(54,844,151)

{ESGABALD.ACCT_TYPE} <> "B" and
 {@Eliminator} <> 0.00 and
 {ESGBUDGD.BUD_YEAR} = {?Year} and
 {ESGABALD.ACCT_YEAR} = {ESGBUDGD.BUD_YEAR} and
 {ESGACTTR.LEVEL_1} = {?Fund} and
 {ESGABALD.PERIOD} <= {?Period} and
 {ESGBUDGD.PERIOD} = 1 and
 not ({ESGACTTR.LEVEL_2} in ["25", "00", "20", "23", "24"])

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 60
 For Period 7 Ending November 30

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
Operating Revenue (Fav - / Unfav +)							
Fees	1,192,942	1,279,354	(86,412)	8,350,592	7,598,393	752,199	14,315,300
Fines and Forfeitures	6,917	9,506	(2,590)	48,417	51,564	(3,147)	83,000
Reimbursements	0	0	0	0	3,923	(3,923)	0
Interest Revenue	3,354	0	3,354	23,479	32,939	(9,460)	40,250
Other	0	0	0	0	3,800	(3,800)	0
	1,203,213	1,288,860	(85,648)	8,422,488	7,690,618	731,869	14,438,550
Operating Expense (Fav + / Unfav -)							
Personal Services	104,293	138,176	(33,883)	730,050	714,448	15,602	1,251,514
Personal Services - Payroll Taxes & Benefits	50,789	62,110	(11,322)	355,520	323,015	32,504	609,462
Contractual Services	86,347	73,884	12,463	604,428	305,406	299,022	1,036,163
Contractual Services - Professional Services	32,736	3,098	29,638	229,149	24,136	205,013	392,826
Contractual Services - Utilities	7,534	5,721	1,813	52,736	40,633	12,103	90,405
Contractual Services - Risk Management	5,833	224	5,609	40,833	11,465	29,368	70,000
Commodities	703,508	764,752	(61,244)	4,924,553	4,508,812	415,741	8,442,091
Equipment - Not Capitalized	2,105	1,919	186	14,733	13,696	1,037	25,256
Capital Outlay	7,751	5,436	2,314	54,254	20,016	34,238	93,007
Debt Service	37,542	435,724	(398,182)	262,796	450,507	(187,711)	450,507
Contingency	20,417	0	20,417	142,917	0	142,917	245,000
	1,058,853	1,491,044	(432,192)	7,411,968	6,412,134	999,834	12,706,230
	\$ 144,360	\$(202,184)	\$(346,544)	\$ 1,010,520	\$ 1,278,484	\$ 267,964	\$ 1,732,320

{ESGABALD.ACCT_TYPE} <> "B" and
 {@Eliminator} <> 0.00 and
 {ESGBUDGD.BUD_YEAR} = {?Year} and
 {ESGABALD.ACCT_YEAR} = {ESGBUDGD.BUD_YEAR} and
 {ESGBUDGD.PERIOD} = 1 and
 {ESGABALD.PERIOD} <= {?Period} and
 {ESGACTTR.LEVEL_1} = "60"

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 63
 For Period 7 Ending November 30

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
Operating Revenue (Fav - / Unfav +)							
Fees	625,417	528,732	96,684	4,377,917	4,444,638	(66,721)	7,505,000
Interest Revenue	3,354	0	3,354	23,479	17,274	6,205	40,250
Transfer From	0	0	0	0	0	0	0
	628,771	528,732	100,039	4,401,396	4,461,912	(60,516)	7,545,250
Operating Expense (Fav + / Unfav -)							
Personal Services	19,865	24,651	(4,786)	139,057	128,401	10,657	238,384
Personal Services - Payroll Taxes & Benefits	9,674	11,195	(1,521)	67,718	58,019	9,699	116,088
Contractual Services	14,804	10,304	4,499	103,626	38,805	64,821	177,645
Contractual Services - Professional Services	4,787	0	4,787	33,508	3,195	30,313	57,442
Contractual Services - Utilities	7,659	5,779	1,880	53,611	41,290	12,322	91,905
Contractual Services - Risk Management	5,833	0	5,833	40,833	0	40,833	70,000
Commodities	595,764	551,353	44,411	4,170,345	3,707,208	463,137	7,149,163
Equipment - Not Capitalized	170	0	170	1,192	0	1,192	2,044
Capital Outlay	7,998	5,436	2,562	55,989	13,884	42,105	95,982
Debt Service	7,245	84,087	(76,842)	50,715	86,940	(36,225)	86,940
	673,799	692,805	(19,006)	4,716,595	4,077,742	638,853	8,085,592
	\$(45,029)	\$(164,073)	\$(119,044)	\$(315,200)	\$ 384,170	\$ 699,369	\$(540,342)

{ESGABALD.ACCT_TYPE} <> "B" and
 {@Eliminator} <> 0.00 and
 {ESGBUDGD.BUD_YEAR} = {?Year} and
 {ESGABALD.ACCT_YEAR} = {ESGBUDGD.BUD_YEAR} and
 {ESGABALD.PERIOD} <= {?Period} and
 {ESGBUDGD.PERIOD} = 1 and
 {ESGACTTR.LEVEL_1} = "63"

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 64
 For Period 7 Ending November 30

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
Operating Revenue (Fav - / Unfav +)							
Fees	350,065	668,616	(318,551)	2,450,455	2,722,392	(271,937)	4,200,780
Fines and Forfeitures	2,000	4,882	(2,882)	14,000	17,547	(3,547)	24,000
Interest Revenue	2,875	0	2,875	20,125	7,690	12,435	34,500
	354,940	673,498	(318,558)	2,484,580	2,747,629	(263,049)	4,259,280
Operating Expense (Fav + / Unfav -)							
Personal Services	53,211	66,031	(12,820)	372,474	343,930	28,544	638,527
Personal Services - Payroll Taxes & Benefits	25,913	29,987	(4,074)	181,388	155,357	26,031	310,950
Contractual Services	32,893	15,991	16,902	230,253	124,810	105,443	394,720
Contractual Services - Professional Services	16,081	3,715	12,366	112,567	17,351	95,216	192,972
Contractual Services - Utilities	7,249	8,180	(931)	50,744	43,221	7,523	86,990
Contractual Services - Risk Management	5,000	96	4,904	35,000	3,279	31,721	60,000
Commodities	252,073	207,259	44,814	1,764,510	1,183,990	580,520	3,024,874
Equipment - Not Capitalized	925	771	154	6,475	3,224	3,251	11,100
Capital Outlay	7,356	4,660	2,696	51,491	11,901	39,590	88,270
Debt Service	32,467	350,458	(317,991)	227,268	389,602	(162,334)	389,603
Contingency	8,750	0	8,750	61,250	0	61,250	105,000
	441,917	687,148	(245,231)	3,093,420	2,276,664	816,757	5,303,006
	\$(86,977)	\$(13,650)	\$ 73,327	\$(608,840)	\$ 470,966	\$ 1,079,806	\$(1,043,726)

{ESGABALD.ACCT_TYPE} <> "B" and
 {@Eliminator} <> 0.00 and
 {ESGBUDGD.BUD_YEAR} = {?Year} and
 {ESGABALD.PERIOD} <= {?Period} and
 {ESGBUDGD.PERIOD} = 1 and
 {ESGABALD.ACCT_YEAR} = {ESGBUDGD.BUD_YEAR} and
 {ESGACTTR.LEVEL_1} = "64" and
 {%Acct Class Description} <> "X"

Village of Tinley Park
 FYE2020 Budget vs Actual Report
 Fund(s) 70
 For Period 7 Ending November 30

	Month			Year - To - Date			Annual Budget
	Budget	Actual	Variance	Budget	Actual	Variance	
Operating Revenue (Fav - / Unfav +)							
Fees	56,692	45,420	11,271	396,842	394,310	2,532	680,300
Fines and Forfeitures	1,646	3,175	(1,529)	11,521	17,469	(5,948)	19,750
Interest Revenue	1,000	0	1,000	7,000	4,014	2,986	12,000
	59,338	48,595	10,742	415,363	415,793	(431)	712,050
Operating Expense (Fav + / Unfav -)							
Personal Services	7,500	10,023	(2,523)	52,500	54,698	(2,198)	90,000
Personal Services - Payroll Taxes & Benefits	2,825	3,415	(590)	19,775	18,290	1,485	33,900
Contractual Services	19,158	19,865	(707)	134,108	33,365	100,744	229,900
Contractual Services - Professional Services	625	0	625	4,375	1,000	3,375	7,500
Contractual Services - Utilities	890	1,856	(967)	6,227	3,739	2,488	10,675
Contractual Services - Risk Management	5,000	2,760	2,240	35,000	13,113	21,887	60,000
Commodities	1,913	396	1,517	13,388	2,618	10,769	22,950
Other	0	45	(45)	0	525	(525)	0
Transfer To	1,167	0	1,167	8,167	5,855	2,311	14,000
	39,077	38,360	717	273,540	133,203	140,336	468,925
	\$ 20,260	\$ 10,235	\$(10,025)	\$ 141,823	\$ 282,590	\$ 140,767	\$ 243,125

{ESGABALD.ACCT_TYPE} <> "B" and
 {@Eliminator} <> 0.00 and
 {ESGBUDGD.BUD_YEAR} = {?Year} and
 {ESGABALD.PERIOD} <= {?Period} and
 {ESGABALD.ACCT_YEAR} = {ESGBUDGD.BUD_YEAR} and
 {%Acct Class Description} <> "X" and
 {ESGBUDGD.PERIOD} = 1 and
 {ESGACTTR.LEVEL_1} = "70"



Board Goals & Budget Schedule for Fiscal Year 2021

Agenda

- **Review last year's Village Board goals**
- **Review Strategic/budget priorities from Village Board for 2020/21**
- **Review budget schedule for FY 20/21**




Last year the Board and staff developed 36 goals that are shown below, ranked from highest priority to lowest priority.

Major FY20 Board Goals			
Item	Average	Estimated Budget	Update
Start Construction on Plaza, Finalize Maintenance Plan	1.16667	\$8m	Delayed pending acquisition of property
See start of at least one downtown development	1.33333	\$2-3m (public infrastructure)	South St. permit issued
Attract development to 191st St. corridor Including Lincoln Way site and Panduit headquarters; Corridor Studies	1.33333	\$6m (potential in-house)	There has been interest but nothing final
Continue to improve permit process in terms of customer service and permit turnaround	1.33333	\$2k	New software will improve turnaround; customer can now pay for permits at CD
Start construction on downtown public improvements	1.4	\$3-4m	Starting in spring
Water/Sanitary Infrastructure upgrades	1.5	\$6m	Partial, in process. 19/20 projects = \$3.5m
Decide on purchasing of TPMHC/Select Developer	1.5	\$4.264m	State put sale of property on hold
Revitalize 159th & Harlem corridor, including old Kmart	1.5	TBD	Recommendation coming soon
LED Program; add additional 3000 Lights over 8 years	1.6	\$350k (per yr, 8 yrs)	Year 3 completed
Hire 5 Police officers	1.6	\$800k (includes \$98k first year for cars)	8 patrol officers hired; currently at 67/69 authorized officers 1 commander authorized pending report from Chief

Item	Average	Estimated Budget	Update
Implement new performance evaluation forms as part of new pay plan	1.66667	no \$ amount	Completed
Pursue Grants (Bike Paths, LED, Will Projects, Capital Bill)	1.8	no \$ amount	North St. MWRD - \$200k ComEd Energy (LED) \$74k Recreational Path \$192 Homeland Security \$225k FEMA - State of IL \$25k Enbridge Pipeline \$1000 IBOT Tourism \$43k
Develop a long term plan for North St/CMS Site	1.8	TBD	Developer withdrew from project
Explore elimination/outsourcing of vehicle stickers	1.83333	TBD	Board tabled for further review in 2020
Undertake Downtown Traffic/Parking Studies	2	\$30k	Deferred
Finalize Citizen Survey and distribute results	2	\$12k	Completed
Purchase new software that will make hiring process more efficient	2	\$20k	In progress
Implement results from fraud assessment study	2	TBD	Board updated on progress
Update Legacy Code	2.16667	no \$ amount	Deferred
Evaluation of Tourism Support Needs (CVB)	2.16667	TBD	Discussion initiated with Southland CVB
Other Branding Initiatives per Marketing Action Plan	2.16667	\$140k	Live music calendar on website, new street banners, new dining guide, Music in Plaza upgrades: higher-tier bands. Coming soon: new brand awareness posters
Install 6 additional camera locations	2.33333	\$453k	Materials purchased; none installed. Waiting on Homeland Security approval.

Item	Average	Estimated Budget	Update
Revise Comprehensive Land Use Plan	2.33333	\$80k	Not budgeted
Potential Land Acquisition	2.33333	\$725k	Deferred
Secure first development Panduit TIF	2.33333	TBD	No progress
Administer new Playbook grants	2.33333	\$350k	6 grants approved so far this fiscal year, exceeding \$100k
Wayfinding Signage Installation	2.5	200k (per yr, 2 yrs)	Plan to go out to bid for signs early spring, then bid entire project and ideally install late spring/early summer
Complete long term I.T. plan	2.6	TBD	Deferred
Develop CDBG program (work with county)	2.66667	TBD	Deferred
New employee training	2.66667	\$10k	Reviewing alternatives - ethics training
MWRD-devise policy/plan for private lateral services	2.8	no \$ amount	Deferred
Fee Study	2.83333	TBD	Completed and approved
Finalize remaining recommendation staffing study (clerk/finance)	2.16667	TBD	Completed
Secure a major development in Rich Township	2.2	TBD	4 new businesses occupied new industrial bldg. at 18700 Ridgeland; GM Lighting, Home Depot, Wrisco Industries & New Age Products
Start Construction on Fire Station 47	1.66667	\$5.8m	Spring opening expected
RFP for garbage	1.66667	no \$ amount	Completed
*Note: Score of 1 is most important; 3 is least important			



Based on some of the feedback from the new Strategic Plan and past priorities, here are some priorities the Board may want to consider...



Public Safety

- Additional hiring as resources allow from the police staffing plan
- Look at ways to use technology, resource sharing, and other efficiencies to reduce costs



Workforce Issues

- Develop a more formal recognition program
- Improve internal communications
- Continue to improve customer service

Economic Development

- Focus efforts to redevelop and attract new businesses to Park Center Plaza and Tinley Park Plaza
- Prepare infrastructure improvement plan to support development in the southwest corridor of Village
- Develop a plan to increase vibrancy of Downtown Tinley Park, specifically focus this year on North St., old Bremen Cash Store properties
- Reengage State to determine what their plans are for TPMHC, focus on clean up efforts if the State does not move forward with selling property to Village



Neighborhood/business district stability

- Develop a proactive code enforcement program
- Increase promotion and support of business retention
- Develop a program to welcome and engage new businesses
- Attract new businesses to fill current vacancies



Community Engagement/Tourism

- Finalize land acquisition for Harmony Square and move towards construction
- Initiate trolley on music theater concert nights
- Continue to review relationship with Southland CVB and determine how it can better serve our current tourism needs
- Expand community engagement efforts



Board Feedback will be needed on:

- What additional priorities, not listed earlier, should we be focusing on?
- What current priorities/spending should be a lower priority or eliminated?
- What additional revenues, if any, should we be looking at?
- What revenues should be eliminated, if any?

Budget Schedule



2021 Fiscal Year

Tuesday, January 14, 2020

- Overview of Board goals/Budget Schedule

Tuesday, March 10, 2020

- Discuss proposed budget with Board

Tuesday, April 7, 2020

- Public Hearing on proposed fiscal year 2021 budget and first reading of Ordinance.

Tuesday, April 21, 2020

- Adoption of Budget for 2021 Ordinance

**PUBLIC
COMMENT**

ADJOURNMENT